AGENDA IRVINE RANCH WATER DISTRICT FINANCE AND PERSONNEL COMMITTEE MEETING TUESDAY, APRIL 2, 2024

This meeting will be held in-person at the District's headquarters located at 15600 Sand Canyon Avenue, Irvine, California. The meeting will also be broadcasted via Webex for those wanting to observe the meeting virtually.

To observe this meeting virtually, please join online using the link and information below:

Via Web: https://irwd.webex.com/irwd/j.php?MTID=m1abe7ba06bd752dda6aa83a45505dfdb Meeting number (access code): 2488 004 8903 Meeting password: Usi2PKRbU23

As courtesy to the other participants, please mute your phone when you are not speaking.

PLEASE NOTE: Participants joining the meeting will be placed into the Webex lobby when the Committee enters closed session. Participants who remain in the "lobby" will automatically be returned to the open session of the Committee once the closed session has concluded. Participants who join the meeting while the Committee is in closed session will receive a notice that the meeting has been locked. They will be able to join the meeting once the closed session has concluded.

CALL TO ORDER 11:30 a.m.

<u>ATTENDANCE</u>	Chair: Peer Swan	 Member: Steve Lamar
<u>ALSO PRESENT</u>	Paul Cook Wendy Chambers Paul Weghorst Eileen Lin Stephen Aryan Jennifer Davis	Neveen Adly Kevin Burton Christopher Smithson Tiffany Mitcham Lance Kaneshiro

PUBLIC COMMENT NOTICE

Public comments are limited to three minutes per speaker on each subject. If you wish to address the Committee on any item, you may attend the meeting in person and submit a "speaker slip." You may also submit a public comment in advance of the meeting by emailing <u>comments@irwd.com</u> before 7:30 a.m. on Tuesday, April 2, 2024.

COMMUNICATIONS

- 1. Notes: Adly
- 2. Public Comments
- 3. Determine the need to discuss and/or take action on item(s) introduced, which came to the attention of the District subsequent to the agenda being posted.
- 4. Determine which items may be approved without discussion.

INFORMATION

5. <u>EMPLOYEE POPULATION AND RETENTION STATUS REPORT –</u> <u>SRADER / MITCHAM</u>

Recommendation: Receive and file.

6. <u>PERFORMANCE RECOGNITION PROGRAM QUARTERLY UPDATE –</u> <u>HALL / MITCHAM</u>

Recommendation: Receive and file.

7. <u>INFORMATION TECHNOLOGY PROJECT STATUS REPORT –</u> <u>KANESHIRO / ADLY</u>

Recommendation: Receive and file.

8. <u>FINANCIAL REPLACEMENT PLANNING MODEL UPDATE – SMITHSON /</u> <u>ALDY</u>

Recommendation: Receive and file.

9. <u>MONTHLY INVESTMENT AND DEBT REVIEW – MENDOZA / DAVIS /</u> <u>ADLY</u>

Recommendation: Receive and file.

ACTION

10. PROPOSED 2024 DEBT ISSUANCE – DAVIS / ADLY

Recommendation: That the Board authorize staff to cause the issuance of fixed rate General Obligation Bonds debt sufficient to refund the 2010 BABs, to retain Goldman Sach as the Underwriter, and to retain Orrick, Herrington & Sutcliffe as bond counsel for IRWD.

OTHER BUSINESS

- 11. Directors' Comments
- 12. Adjourn

<u>Availability of agenda materials</u>: Agenda exhibits and other writings that are disclosable public records distributed to all or a majority of the members of the above-named Committee in connection with a matter subject to discussion or consideration at an open meeting of the Committee are available for public inspection in the District's office, 15600 Sand Canyon Avenue, Irvine, California ("District Office"). If such writings are distributed to members of the Committee less than 72 hours prior to the meeting, they will be available from the District Secretary of the District Office at the same time as they are distributed to Committee Members, except that if such writings are distributed one hour prior to, or during, the meeting, they will be available at the entrance of the meeting room at the District Office. The Irvine Ranch Water District Committee Room is wheelchair accessible. If you require any special disability-related accommodations (e.g., access to an amplified sound system, etc.), please contact the District Secretary at (949) 453-5300 during business hours at least seventy-two (72) hours prior to the scheduled meeting. This agenda can be obtained in an alternative format upon written request to the District Secretary at least seventy-two (72) hours prior to the scheduled meeting.

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April 2, 2024 Prepared by: L. Srader Submitted by: T. Mitcham Approved by: Paul A. Cook

FINANCE AND PERSONNEL COMMITTEE

EMPLOYEE POPULATION AND RETENTION STATUS REPORT

SUMMARY:

Staff has prepared various population status reports for the Committee's review.

FISCAL IMPACTS:

None.

ENVIRONMENTAL COMPLIANCE:

Not applicable.

RECOMMENDATION:

Receive and file.

LIST OF EXHIBITS:

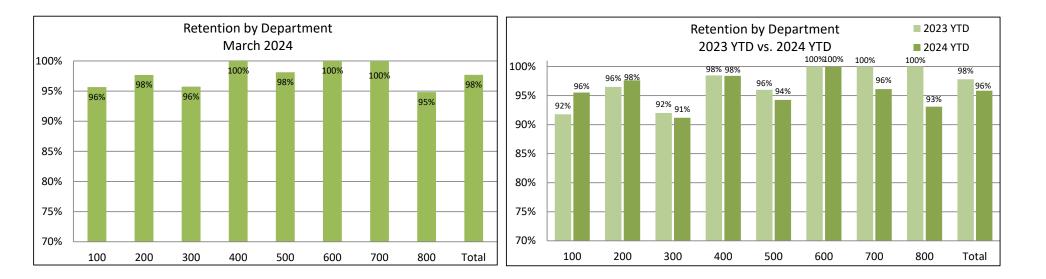
Exhibit "A" - Employee Population & Retention Status Report

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EXHIBIT A

IRVINE RANCH WATER DISTRICT EMPLOYEE POPULATION STATUS REPORT MARCH 2024

	@03/01/24			Current	Month Ac	tivity			@03/	/31/24	FY 23/24	Avg FYTD	Avg FYTD	Avg FYTD	Ret	ention
	Positions	New	Te	erms	Promo '	Trnsfr	Latera	l Trnsfr	Positions	Positions	Budgeted	Filled Budget	Temp Emp	Total Filled	Current	2024
Dept	Filled	Hires	Vol	Invol	In	Out	In	Out	Filled	Unfilled	Positions	Positions	FTE	Positions	Period	YTD
100	23		1						22	2	24	24	0	24	96%	96%
200	86		2			1			83	10	93	83	4	87	98%	98%
300	47		2						45	5	50	45	2	47	96%	91%
400	63					1			62	9	71	63	0	63	100%	98%
500	53			1					52	10	62	52	3	55	98%	94%
600	34								34	1	35	33	3	36	100%	100%
700	25				2				27	1	28	26	1	27	100%	96%
800	58		3						55	6	61	57	0	57	95%	93%
Totals	389	0	8	1	2	2	0	0	380	44	424	383	13	396	98%	96%
3/23	386	1	1	-	-	-	2	2	386	34	421	381	11	391	100%	97%



100-GM, HR, Safety, Commun; 200-Fin., Cust. Serv., IS, Purch.; 300-Eng.: 400-Water Ops; 500-Recycling Ops; 600-WQ&RC; 700-Water Res., Recyc. Water; 800-Adm. & Maint. Ops

IRVINE RANCH WATER DISTRICT EMPLOYEE POPULATION AND RETENTION REPORT Μ

NEW HIRES								
Date	Date Dept Employee Name Position Prior Company/Agency							

	TERMINATIONS								
Date	Dept	Employee Name	Position	Reason	Comments				
03/05/24	500			INVOL					
03/06/24	200			VOL					
03/08/24	300			VOL					
03/11/24	800			VOL					
03/12/24	800			VOL					
03/21/24	200			VOL					
03/28/24	800			VOL					

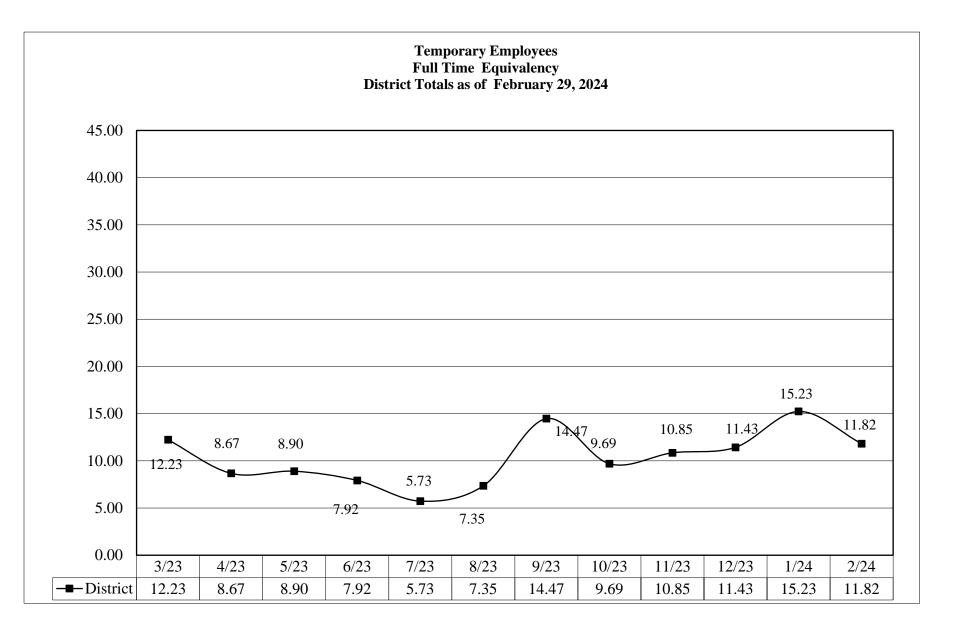
			RETIREMENTS		
Date	Dept	Employee Name	Position	Reason	Comments
03/14/24	100	Leslie Bonkowski	District Secretary	RET	
03/14/24	300	Thomas Bonkowski	Engineer	RET	
			PROMOTIONS		
Effective Date	Departing Dept	Employee Name	Departing Position	New Dept	New Position
03/02/24	700	Joshua Nowak	Senior Recycled Water Specialist	700	Recycled Water Project Specialist
03/16/24	400	Joshua Leonard	Water Maintenance Technician I	400	Water Maintenance Technician II
03/16/24	100	Kristine Swan	Senior Executive Assistant	100	District Secretary
03/16/24	300	Brianna Palecek	Associate Engineer	300	Engineer
03/16/24	200	Andrew Ulman	Mail Coordinator	200	Customer Service Field Technicia
03/30/24	200	Eden Munoz	Customer Service Field Technician	700	Recycled Water Specialist
03/30/24	400	Husai Magana	Water Maintenance Technician I	700	Recycled Water Specialist
		•	TRANSFERS	•	
Effective	Departing				
Date	Dept	Employee Name	Departing Position	New Dept	New Position
03/16/24	425	Kyle Salazar	Utility Worker	430	Utility Worker

	CROSS TRAINING								
Effective Date	Departing Dept	Employee Name	Departing Position	New Dept	New Position				
03/02/24	400	Jeremy Spencer	Water Maintenance Technician I	700	Cross Connection Specialist				
03/16/24	400	Omar Escobar	Water Maintenance Technician III	700	Cross Connection Specialist				

Total Employees on	Continuous Leav	ve of Absence for March	h - 8

IRVINE RANCH WATER DISTRICT EMPLOYEE POPULATION AND RETENTION REPORT March 2024

	UNFILLED POSITIONS									
Dept	Position	Salary Grade	Comments							
100	Graphic Design Specialist	30.N								
100	Senior Executive Assistant	U29.N								
200	Director of Treasury	U27.N								
200	Payroll Administrator	U31.N								
200	User Support Administrator	U35.N	Recruiting							
200	User Support Specialist	31.N	6							
200	Customer Service Specialist II	18.N								
200	Accounting Clerk	16.N								
200	Senior Network Administrator	U15.E	Recruiting							
200	Customer Service Specialist I	13.N	Recruiting							
200	Customer Service Specialist I	13.N	Recruiting							
300	Associate Engineer	U14.E	6							
300	Senior Engineer	U20.E	Recruiting							
300	Engineer	U17.E	Recruiting							
300	Engineer	U17.E	Recruiting							
300	Associate Engineer	U14.E	C							
400	Water Maintenance Technician I	16.N								
400	Operations Manager	U21.E	Interviewing							
400	Operations Supervisor	\$36.N	Interviewing							
400	Metering Systems Technician III	26.N	Recruiting							
400	Water Maintenance Technician I	16.N	Recruiting							
400	Water Maintenance Technician I	16.N	Recruiting							
400	Water Maintenance Technician I	16.N	Recruiting							
400	Water Maintenance Technician I /UW	11.N	Recruiting							
500	Automation Specialist	34.N	C							
500	Collection Systems Technician II	21.N	Recruiting							
500	Collection Systems Technician II	21.N	Recruiting							
500	Manager of Biosolids & Energy Recovery	U21.E	Recruiting							
500	Operator III	30.N	Recruiting							
500	Operator III	30.N	Recruiting							
500	Operator II	27.N	Recruiting							
500	Senior Collection Systems CCTV Tech	25.N	-							
500	Senior Wetlands Specialist	29.N								
500	Wetlands Specialist	24.N								
600	Senior Scientist	32.N								
700	Senior Recycled Water Specialist	29.N								
700	Recycled Water Project Specialist	31.N	Interviewing							
700	Recycled Water Specialist	24.N	Interviewing							
800	Reliability Manager	U22.E	-							
800	Maintenance Mechanic	23.N								
800	Maintenance Mechanic	23.N								
800	Senior Electrical & Instrumentation Technician	31.N								
800	Electrical & Instrumentation Technician	28.N								
800	Sr Maintenance Mechanic	27.N								



April 2, 2024 Prepared by: A. Hall Submitted by: T. Mitcham Approved by: Paul A. Cook

FINANCE AND PERSONNEL COMMITTEE

PERFORMANCE RECOGNITION PROGRAM QUARTERLY UPDATE

SUMMARY:

This item presents the activities within IRWD's Performance Recognition Program through the third quarter of Fiscal Year (FY) 2023-24.

BACKGROUND:

IRWD's Performance Recognition Program recognizes employees who exhibit outstanding performance depicting efforts above and beyond the performance requirements of their positions and aligns with / exemplifies IRWD's Values.

During the third quarter of FY 2023-24, there were 12 Performance Recognition Award nominations totaling \$1,310 and involving 34 IRWD employees. Details regarding each of the performance recognition awards are shown in Exhibit "A".

FISCAL IMPACTS:

The District's annual budget for its Performance Recognition Program in FY 2023-24 is \$210,000; \$5,690 has been distributed for performance recognition through the third quarter of this fiscal year.

ENVIRONMENTAL COMPLIANCE:

Not applicable.

RECOMMENDATION:

Receive and file.

LISTS OF EXHIBITS:

Exhibit "A" – Performance Recognition Program Update for the Third Quarter of FY 2023-24

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Exhibit "A"

PERFORMANCE RECOGNITION PROGRAM QUARTERLY UPDATE Fiscal Year 2023-2024 Q3 January 2024 - March 2024



TR.	DATE	EMPLOYEE	PERFORMANCE RECOGNIZED	AWARD	GROSS AMOUN
Qtr.	1/3/2024	Richard Brown	Recognized for their hard work and dedication in planning for the IRWD Service Awards and Holiday Luncheon. The entire team ensured the event ran smoothly. The committee members	3 Gift Cards	\$30
	(#).	Michele Drzymkowski	contributed their time, effort, and talents, ensuring the event would be enjoyable for employees. They demonstrated the District's value of Teamwork and Collaboration.		\$30
	162	Elizabeth Duarte		-	\$30
		Rene Genis			\$30
_		Phillip Hornung			\$30
		Brigitte Inzunza			\$30
		Dawn Jordan		*	\$30
-		Debbie Kanoff			\$30
_		Abigail Kuan		+	\$30
					\$30
_		Tammy Norman			\$30
_		Christina Paalman			\$30
		Brittany Pizanie			
		Andrea Henton-Hall			\$30
	1/3/2024	Rence Genis	Recognized for their attitude, ownership and flexibility while assisting with the Syphon Reservoir improvements invoice review for the Syphon Grant. Both Renee and Irene demonstrated	3 Gift Cards	\$30
_	1/3/2024			5 On Caus	S30
_		Irene Nguyen	the District's values of Accountability, and Teamwork and Collaboration.		330
_	1/17/2024	Brandon Joseph	Recognized for his assistance with an emergency HAT's pump replacement that occurred over a weekend. Brandon ensured all safety measures were taken with the employees and the	3 Gift Cards	\$30
_	1/1//2024	Brandon Joseph	Recognized for new assistance when an energency first spaning representation and every a weekness. Thanker instruct an anexy metabolis were due in when the energy first spaning representation and an energy first spaning representation and energy first spaning representation	5 On Cards	0.50
_			public, he demonstrated the District's values of reality with and Consolitation, Safety, and Costoner Cale.		
-	a.c.a.a.		22 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	3 Gift Cards	\$30
_	2/5/2024	Michael Chaney	Mike took the initiative to redesign the customer "door tag" notifications used by the Customer Service Field Technicians. Mike took the three (3) different tags currently used, and	5 Gin Carus	350
			collaborated with our graphic designer producing a redesigned door tag that identifies all three actions on one tag with a QR code that simplified the process of reaching the Customer Service		
			Department. Mike demonstrated the District's values of Innovation and Tearnwork and Collaboration.		
_	0.00000.4		Recognized for volunteering to assist on two special projects: the Department of Navy (DON) Irvine Desalter Project, which requires knowledge of the reports and understanding of the data	3 Gift Cards	\$30
	2/8/2024	Christina Saldana-Rodriguez		5 Gin Cards	331
			obtained in Level IV analytical reports and the Annual Recycled Water report, which requires knowledge of our recycled water sampling points, test codes and the analyses performed,		
			Cristina demonstrated the District's value of Accountability.		a:
			Amie noticed the ELIX 7120 DI system was displaying an alarm when she checked on the web browser. The system is located behind the lab in the Mechanical Room. If the observation had	3 Gift Cards	\$30
_	2/13/2024	Amie Pham		JUIICalus	\$30
		Andrew Yue	not occurred the lab would not have had DI or Reagent grade water to perform testing. Amie notified her supervisor that the reservoir was down to four (4) gallons. Andrew and		
	(ie)	Richard Brown	Michele attempted to troubleshoot the issue themselves. They then requested assistance from Richard Brown, who assisted even though he does not maintain the RO, DI or Regent Grade		\$30
	5 11 5	Joseph Rempel	Water Systems to help. It was decided to perform maintenance to see if the system would reset itself and start producing water again. Joseph, who was in the middle of a webinar,		\$30
_			dropped everything to assist with locating the parts. They worked together to perform maintenance which allowed the system to began producing DI water. They demonstrated the		
			District's values of Accountability, Innovation, Customer Care, and Tearnwork and Collaboration.		
- 0				10:00	630
	3/25/2024	Roxanne Ancona	Recognized for her work on the GM video project. Roxanne's work on the series was thoughtful, fun and reflects a love for her teammates that builds positive connections among all our	3 Gift Cards	\$30
			employees. She encourages others to share their ideas, fostering teamwork, which will bring about the best results. Her creativity in video production is exceptional, and yet it continues		-
			to grow. A recent example includes her integration of IRWD's Enterprise Management System in the Construction Services video a "breaking news" segment, included a fun reel of a employee		
			pronouncing 'data' with a short and long vowel sound. She demonstrated the District's values of Respect and Kindness, Innovation, Teamwork and Collaboration.		
	3/25/2024	Corey Dehner	During a tour of the Collection Systems lift stations Corey noticed the equipment guard was missing from the pump and immediately notified his supervisor. Corey demonstrated the District's	3 Gift Cards	\$30
_			Safety value.		
					-
	3/25/2024		Recognized for their support of the MWRP Tertiary Filter Improvements construction project. They exhibited excellent teamwork and collaboration by draining all seven of the tertiary filter	3 Gift Cards	\$3
	350	Wayne Sidlin	lanks over the course of three (3) days. The team was extremely flexible in meeting the contractor's schedule, allowing the contractor to take the necessary measurements of the FRP		\$30
		Gaspar Garza	troughs being replaced as part of the construction project. They demonstrated the District's values of Tearnwork and Collaboration.	.017	\$3
		Michael Fites			\$3
-		Alex Coria		0925	\$3
	*	Pio Reynoso		.#J	\$3
_	3/26/2024	Eric Akiyoski	Recognized for their extra effort related to the analyses / explanations for the Syphon Reservoir Project. They demonstrated the District's values of Teamwork and Collaboration.	Payroll Checks	\$25
		Mitchell Robinson			\$10
	3/28/2024	Esteban Rendon	Recognized for taking the initiative with distributing the daily work assignments and putting together the schedule for the team. He demonstrated the District's values of	3 Gift Cards	\$3
			Teamwork and Collaboration.		6
					A
	3/28/2024	Ryan Arbogast	Recognized for taking on additional supervisory duties during the holidays. He demonstrated the District's values of Tearnwork and Collaboration.	3 Gift Cards	\$3
	Awards	Recipients	Third Quarter Totals		\$1,3
	12	34			
			FISCAL YEAR TO DATE TOTAL		\$5.

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April 2, 2024 Prepared by: L. Kaneshiro Submitted by: N. Adly Approved by: Paul A. Cook

FINANCE AND PERSONNEL COMMITTEE

INFORMATION TECHNOLOGY PROJECT STATUS REPORT

SUMMARY:

Provided for the Committee's review is a list of projects on which Information Technology Department staff is currently working on.

BACKGROUND:

Information Technology periodically submits a project status report for the Committee's review. The current project status report is provided as Exhibit "A".

FISCAL IMPACTS:

The fiscal impacts are shown in the exhibit that's provided.

ENVIRONMENTAL COMPLIANCE:

This item is not a project as defined in the California Environmental Quality Act (CEQA), Code of Regulations, Title 14, Chapter 3, Section 15378.

RECOMMENDATION:

Receive and file.

LIST OF EXHIBITS:

Exhibit "A" – Information Technology Project Status

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Exhibit "A"

Information Technology Project Status Report April 2, 2024

Project Name	Project Summary	Schedule		Project Budget	Status
Enterprise Data Management System	Complete Enterprise Data Management (EDM) needs assessment considering IRWD's data sources and future analytical needs; recommend EDM software solution procurement	Start Complete	8/23 6/24	Assessment: \$168,000	The EDM project assessment phase kicked-off on January 29. To date, 42 meetings have been conducted with 69 employees representing different areas across the District. The team is currently developing and prioritizing use cases, then will begin the technology evaluation. Also in scope for this phase are the proof of concept, communication and change management plan, training plan, and estimates for cost, schedule, and resources. The assessment phase will be completed in June.
Board Room Technology Upgrade	Modernize and upgrade Board Room technology.	Start Complete	7/22 3/24	\$100,000	Individual monitors were installed on the dais. The new AV system continues to be monitored and adjusted to optimize performance.
Enterprise Resource Planning (ERP) Request for Information (RFI)	Gather current information about modern ERP solutions and services from any vendor, not just Oracle.	Start Complete	3/24 4/24	\$0	An RFI for ERP Solutions and Services was publicly posted on March 20 on the PlanetBids platform. The RFI is for informational and planning purposes only, not for contracting. It asks interested vendors to provide information about their ERP solutions, implementation services, costs, and related information. Responses are due on April 19.

Project Name	Project Summary	Schedul	Schedule		Status
Oracle Applications Assessment	Assess IRWD's use of Oracle applications relative to the District's current and future needs to generate maximum benefit of the system.	Start Complete	4/24 9/24	\$80,000	This project is currently on hold. The need for this project will be reassessed after reviewing responses from the RFI for ERP Solutions and Services.
Replace IRWD's department share drives with Microsoft technologies	Migrate IRWD electronic files to modern Microsoft systems and eliminate obsolete technologies.	Start Complete	1/24 6/24	\$25,000	This project started in January and is on-track to be completed by the end of June. The technical assessment phase has been completed and the team is now preparing for migration.
EZMax Mobile Upgrade	Upgrade EZMax Mobile for the Maximo asset mgmt system	Start Complete	11/23 7/25	\$45,000	The EZMax Mobile Upgrade has been postponed for one year. The vendor extended the "end of support" date.
Duck Club Audio-Visual Upgrade	Modernize the AV system in the Duck Club	Start Complete	1/24 3/24	\$50,000	COMPLETED – The new AV system for the Duck Club has been completed. It includes a new projector, screen, microphone, hardware, and cabling.
Wi-Fi Refresh	Upgrade and expand the District's legacy Wi-Fi infrastructure.	Start Complete	3/22 2/24	\$380,000	COMPLETED – The new Wi-Fi project has been completed. The new system is in operation with three wireless networks for guest and employee use.

April 2, 2024 Prepared by: C. Smithson Submitted by: N. Adly Approved by: Paul A. Cook

FINANCE AND PERSONNEL COMMITTEE

FINANCIAL REPLACEMENT PLANNING MODEL UPDATE

SUMMARY:

IRWD utilizes various planning tools, including its Replacement Planning Model (RPM) and the Financial Replacement Planning Model (FRPM), to assist with the financial planning for setting future water and sewer rates. At the January Finance and Personnel Committee meeting, the Committee expressed concern over the consolidated rate increase driven from operating costs and funding future replacements. The Committee requested that staff analyze shifting one percent tax revenue from the developed improvement districts (IDs) to the Replacement Fund. The revenue shortfall could be made up by increasing the general obligation tax rate in the developed IDs (125, 225, 240).

Staff has prepared a PowerPoint, included as Exhibit "A", that will facilitate a discussion of this alternative as well as several other opportunities to reduce the consolidated impact to rates.

BACKGROUND:

IRWD's RPM model compiles the current and future costs associated with funding the replacement of IRWD facilities. The RPM model utilizes a technique called "Continuous Refurbishment" – a hybrid approach of estimating refurbishment, repair, and periodic replacement costs that more closely aligns with the estimated timing of the projected expenditure. The RPM replacement cost was most recently updated in 2022 and has not changed.

The revised cost projections from the RPM have been incorporated into the FRPM, along with updated assumptions. The FRPM compiles the current and future costs associated with the replacement of IRWD facilities along with revenue streams to fund these costs. Staff has included Committee feedback in the presentation (Exhibit "A") and has identified several alternatives to existing assumptions to address the potential impact to rates.

Staff will incorporate the Committee's comments to address replacement funding requirements for future operating budgets. These funding requirements will be included in the water and sewer rate-setting process.

FISCAL IMPACTS:

The updated Financial Replacement Planning Model results will be incorporated into the upcoming fiscal year budgets as applicable.

Finance and Personnel Committee: Financial Replacement Planning Model Update April 2, 2024 Page 2

ENVIRONMENTAL COMPLIANCE:

This item is statutorily exempt from the California Environmental Quality Act (CEQA).

RECOMMENDATION:

Receive and file.

LIST OF EXHIBITS:

Exhibit "A" – Financial Replacement Planning Model Update Draft PowerPoint.

Exhibit "A"



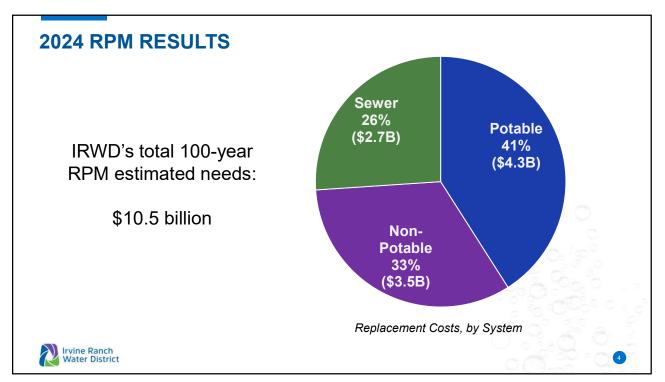
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AGENDA

- 1. Replacement Planning Model (RPM) review
- 2. Financial Replacement Planning Model (FRPM) updates
- 3. Review the allocation of IRWD's tax revenues
- 4. Impacts of a tax increase
- 5. Alternatives to mitigate rate increases
- 6. Replacement Fund policy discussion
- 7. Potential effect on rates
- 8. Next Steps

Water District

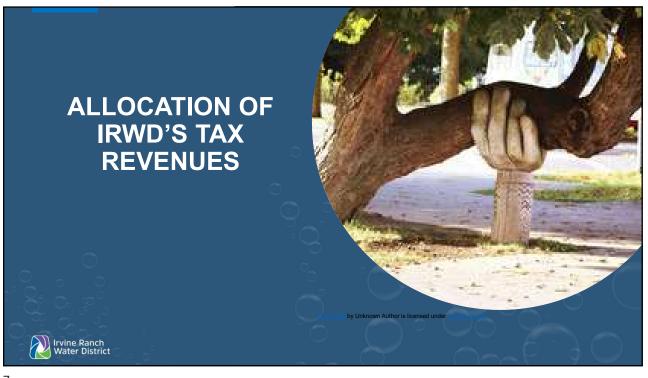






UPDATED ASSUMPTIONS (2024)

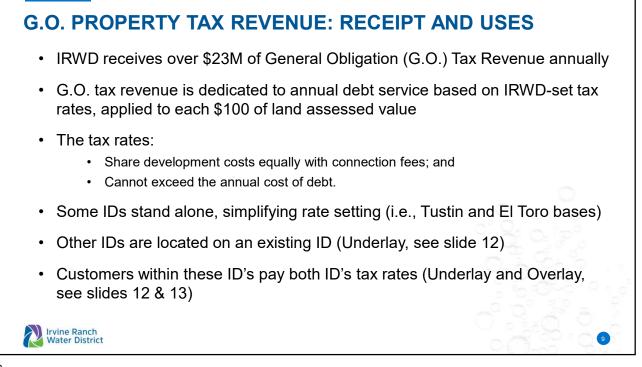
Description	Basis	Years	Escalator	Driver	
User Rates Replacement Component)	Current Budget: \$29.9 Million	2024-2033 2034-2043	11% 6%	Growth and rates	
Real Estate Net ncome	Current Budget: \$13.7 Million	50 Year Period	between 2.5-3.0%	Based upon real estate investment report	
1% Tax	Current Allocation: \$23.3 Million	Reallocate after: 2045	2.50%	The legislature reallocatin 1% tax revenue	
Rate of Return	District return on cash and investment	50 Year Period	1.75% - 3.5%	Increased to 3.5% over a 5-year period	
Capital Smoothing	Annual expenditures will not exceed \$180M (increased with ENR)	50 Year Period	3%	Spending for spikes will be spread over 2 years	
Bond Sales	As needed	2028, 2036, & 2040	\$300M Total	Sufficient fund balance	

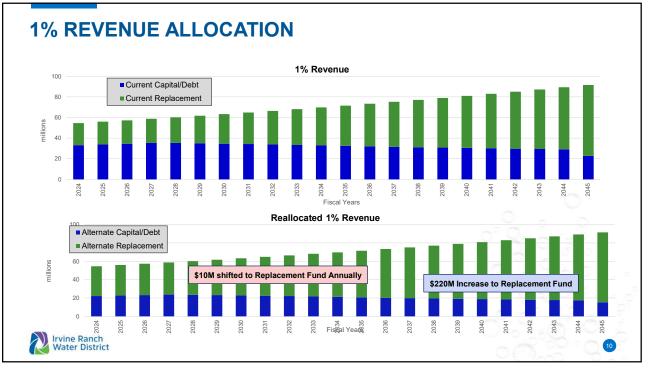


1% PROPERTY TAX REVENUE: RECEIPT AND USE

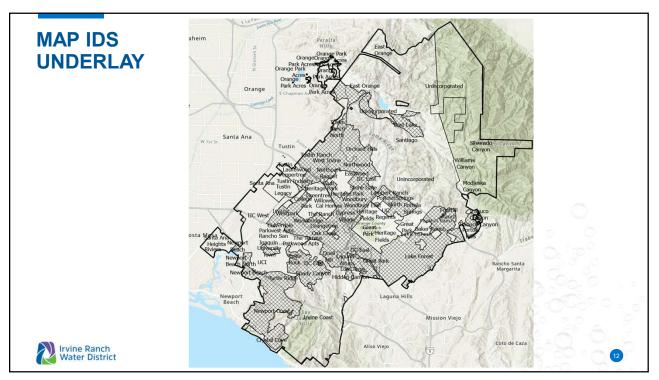
- The District receives over \$55M annually
- Unlike some revenue sources, these revenues can be used for any public purpose
- Uses are stipulated through Board actions (for the most part)
- The current annual allocation:
 - Replacement Fund: \$23M
 - New Capital Funds: \$32M
- Approximately \$10M of the developed ID's debt service is paid annually
- Approximately \$2M a year is required/dedicated to New Capital debt

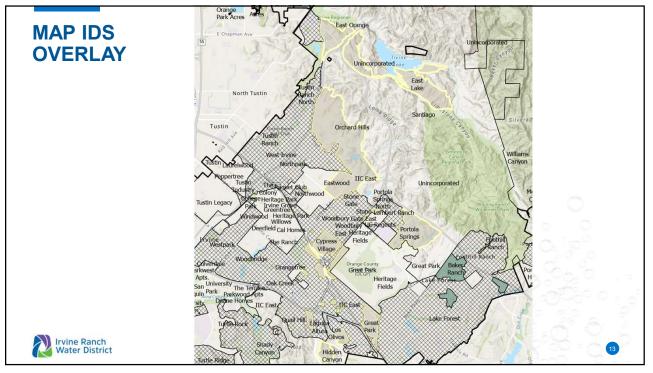




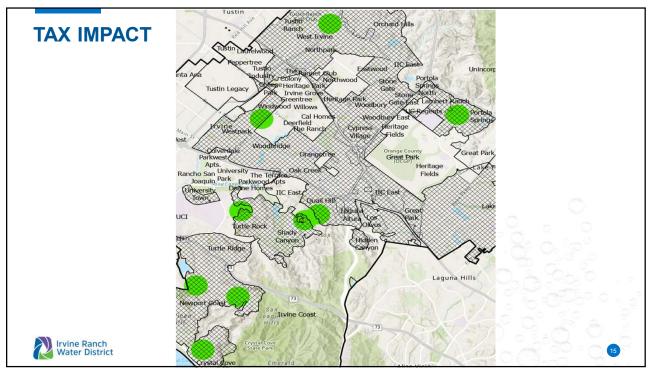








Example		
	Current Line Item Activity	Adjusted for Tax Increase
Total Allocated New Capital	-\$15,000,000	-\$15,000,000
Connection Fees:		
Water	\$3,500,000	\$4,000,000
Sewer	\$5,500,000	\$6,000,000
Total Connection Fees	\$9,000,000	\$10,000,000
Property Taxes:		
Local ID (153/253)	\$6,000,000	\$5,000,000
Total Local Taxes	\$6,000,000	\$5,000,000
Net New Capital Funds at Build out	\$0	\$0
Underlay ID (125/225)	\$3,000,000	\$5,000,000
Total Connection Fees	\$9,000,000	\$10,000,000
Total Property Taxes	\$9,000,000	\$10,000,000



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TAXPAYER IMPACT (ONE YEAR)

Village	Street Address	Current Annual Tax (\$0.028/\$100 of Land AV)	Increase Tax by \$0.02 (\$0.048/\$100 of Land AV)	Annual Increase
West Irvine	TYLER CT	\$30	\$51	\$21
Westpark	DEL CAMBREA	\$40	\$68	\$28
Turtle Rock	SAGINAW DR	\$48	\$83	\$35
Newport Coast	AUVERGNE	\$60	\$102	\$43
Portola Springs	RITUAL	\$228	\$391	\$163
Quail Hill	CAPEBERRY	\$469	\$804	\$335
Newport Coast	CASTELLINA DR	\$545	\$934	\$389
Shady Canyon	SPIKE MOSS	\$1,151	\$1,974	\$822
Crystal Cove	DEL MAR	\$5,729	\$9,821	\$4,092

Irvine Ranch Water District

Village	Street Address	Cumulative Tax (5 Years)	Cumulative Tax (5 Years)	Increase
		(\$0.028/\$100 of Land AV)	(\$0.048/\$100 of Land AV)	
Vest Irvine	TYLER CT	\$160	\$265	\$105
Vestpark	DEL CAMBREA	\$210	\$350	\$140
urtle Rock	SAGINAW DR	\$250	\$435	\$185
ewport Coast	AUVERGNE	\$310	\$530	\$220
ortola Springs	RITUAL	\$1,190	\$2,035	\$845
uail Hill	CAPEBERRY	\$2,441	\$4,183	\$1,742
lewport Coast	CASTELLINA DR	\$2,836	\$4,861	\$2,025
hady Canyon	SPIKE MOSS	\$5,988	\$10,270	\$4,282
rystal Cove	DEL MAR	\$29,816	\$51,105	\$21,289

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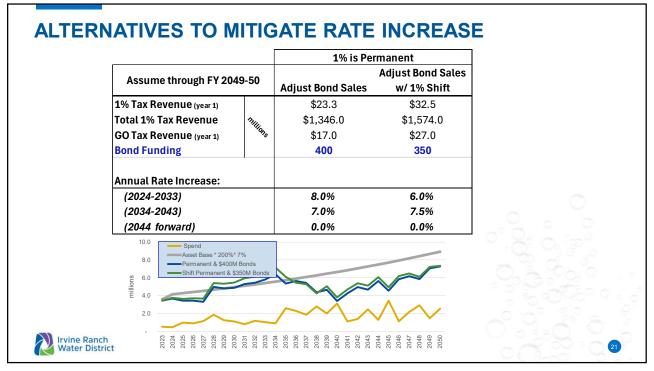
TAXPAYER IMPACT (TEN YEARS)

Village	Street Address	Cumulative Tax (10 Years) (\$0.028/\$100 of Land AV)	Cumulative Tax (10 Years) (\$0.048/\$100 of Land AV)	Increase
West Irvine	TYLER CT	\$345	\$555	\$210
Westpark	DEL CAMBREA	\$445	\$728	\$283
Turtle Rock	SAGINAW DR	\$525	\$920	\$395
Newport Coast	AUVERGNE	\$645	\$1,110	\$465
Portola Springs	RITUAL	\$2,505	\$4,280	\$1,775
Quail Hill	CAPEBERRY	\$5,137	\$8,799	\$3,662
Newport Coast	CASTELLINA DR	\$5,969	\$10,227	\$4,258
Shady Canyon	SPIKE MOSS	\$12,595	\$21,609	\$9,014
Crystal Cove	DEL MAR	\$62,739	\$107,528	\$44,789



ALTERNATIVES TO MITIGATE RATE INCREASE

		1% Ends	in FY 2045	1% Ends	in FY 2045
Assume through FY 20	49-50	Current	Shift 1%	Adjust Bond Sales	Adjust Bond Sales w/ 1% Shift
1% Tax Revenue (year 1)		\$23.3	\$32.5	\$23.3	\$32.5
Total 1% Tax Revenue	Thin.	\$910.0	\$1,121.0	\$910.0	\$1,121.0
GO Tax Revenue (year 1)	Trillions	\$17.2	\$27.0	\$17.0	\$27.0
Bond Funding		\$300	\$300	450	450
Annual Rate Increase:					
(2024-2033)		11.0%	9.0%	8.0%	6.0%
(2034-2043)		6.0%	6.0%	7.5%	7.5%
(2044 forward)		3.5%	5.0%	7.0%	8.5%
10.0 8.0 € E 4.0	Spend Asset Base Current & \$: Shift & \$300	300M	10.0 8.0 5 6.0 5 6.0 5 6.0	Spend Asset Base * 200%* 7% Current & \$450M	
2.0	\sim	$\sim\sim$	2.0		\sim
Vater District	2024 2025 2026 2027 2028 2028 2029	2031 2031 2033 2035 2035 2036 2036 2037 2038 2039 2039 2040	2042 2043 2044 2045 2046 2048 2048 2049 2049	2023 2025 2025 2025 2026 2027 2031 2031 2033 2035 2035 2035	2037 2038 2038 2040 2041 2044 2044 2045 2045 2045 2045 2045 2045



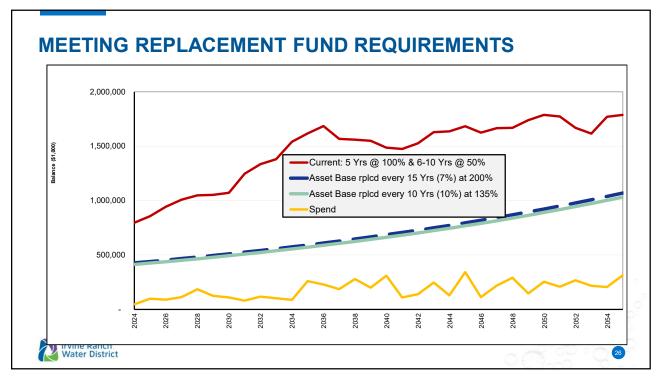
UPDATED ASSUMPTIONS (2024)

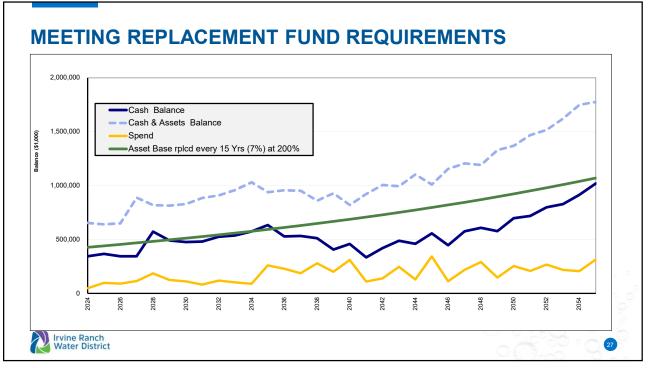
Description	Basis	Years	Escalator	Driver	
User Rates Replacement Component)	Current Budget: \$29.9 Million	2024-2033 2034-2043	8% 7%	Growth and rates	
Real Estate Net ncome	Current Budget: \$13.7 Million	50 Year Period	between 2.5-3.0%	Based upon real estate investment report	
1% Tax	Current Allocation: \$23.3 Million	Reallocate after: 2055	2.50%	The legislature reallocating 1% tax revenue	
Rate of Return	District return on cash and investment	50 Year Period	1.75% - 3.5%	Increased to 3.5% over a 5-year period	
Capital Smoothing	Annual expenditures will not exceed \$180M (increased with ENR)	50 Year Period	3%	Spending for spikes will be spread over 2 years	
Bond Sales	As needed	2028, 2036, & 2040	\$400M Total	Sufficient fund balance	



		Current Board Approved
	Category	Target
1	Capital Facilities	Long term replacement (RPM model data: 1-5 years 100% and 6-10 years 50%)
2	Insurance	Catastrophic events and unplanned emergency repairs: 5 times the deductible (\$125K for property; \$100K general liability)
3	Variable Rate Hedge	Excluded based on current debt ratio (variable to fixed)
4	System Refurbishments	(included in # 1)
5	Environmental Compliance	(included in # 1)
Irvine Ranc	Rate Stabilization	Mitigate the impact of short-term effects on user rates (3 year average net operating working capital)

CATEGORY	TARGET FUNDING CRITERIA
Capital Facilities Replacement	Equivalent to 10% of replacement cost of existing infrastructure at 135%
Self Insurance/Emergency Repairs	Equivalent to 2% of replacement cost of existing infrastructure
Variable Rate Hedge	Two year reserve based on outstanding variable rate debt
System Refurbishments	Equivalent to latest three year average expenditures
Environmental Compliance/Mitigation	Based on risk analysis/exposure
Rate Stabilization	Equivalent to three years working capital



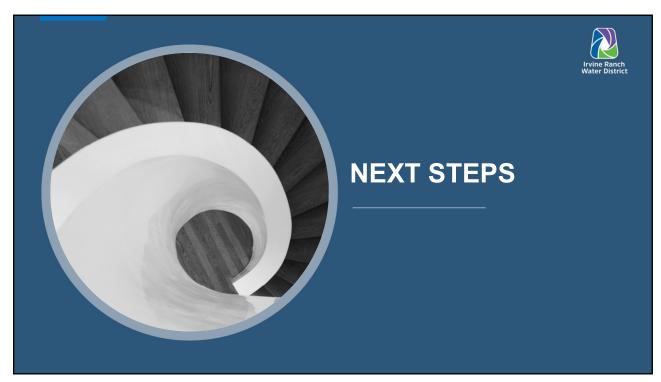


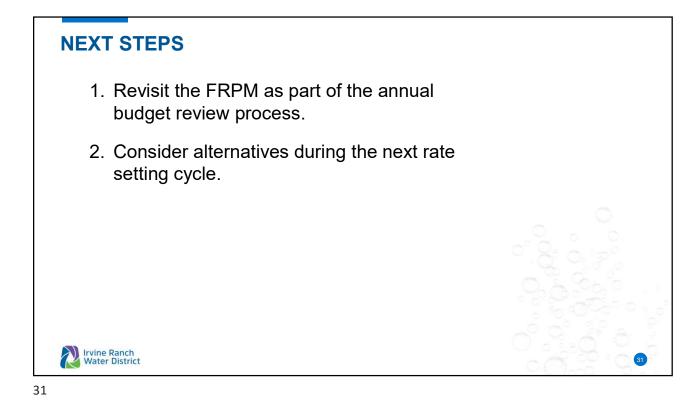


POTENTIAL EFFECT ON RATES

Proposed Increases to a Typical Residential Customer Using 12 ccf

Recommended	Increase Factor	2024-25	2025-26		2026-27	
Water Operations *	3.5%	\$10.15	\$10.51		\$10.88	
Commodity *	3.5%	28.50	29.50		30.53	
Replacement	8.0%	3.05	3.29		3.56	
Sub total		\$41.70	\$43.30		\$44.97	0
Sewer Operations *	3.5%	\$13.45	\$13.94		\$14.42	0
Replacement	8.0%	12.25	13.24		14.29	
Sub total		\$25.70	\$27.18	3	\$28.71	
Total Monthly Bill		\$67.40	\$70.48	4.6%	\$73.68	4.5%
* Estimated increase. Irvine Ranch Water District				C		29







April 2, 2024 Prepared by: O. Mendoza / J. Davis Submitted by: N. Adly Approved by: Paul A. Cook

FINANCE AND PERSONNEL COMMITTEE

MONTHLY INVESTMENT AND DEBT REVIEW

SUMMARY:

The following items are submitted for the Committee's review and consideration:

- The Investment Portfolio Summary Report as of March 22, 2024 as outlined in Exhibit "A";
- The U.S. Treasury Yield Curve as of March 22, 2024 as shown in Exhibit "B";
- The Summary of Fixed and Variable Debt as of March 22, 2024 as outlined in Exhibit "C"; and
- The Summary of Variable Rate Debt Rates as of March 22, 2024 as outlined in Exhibit "D".

BACKGROUND:

Investment Portfolio:

Due to the timing of the Committee meeting, the rate of return for March 2024 is not available. Preliminary calculations indicate a rate of return for the fixed income investment portfolio of 4.36%, which was a 0.10% increase from February's rate of 4.26%. Including real estate investments, the weighted average rate of return for IRWD's investment portfolio for March 2024 was 6.56%, which was a 0.08% increase from February's rate of 6.48%. The increases were due to both investment purchases at higher yields and the change in the fixed income average balance from \$377.2 million to \$376.4 million.

Debt Portfolio:

As of March 22, 2024, IRWD's weighted average all-in variable rate for debt was 3.42%, which was a 0.18% increase from February's rate of 3.24%. Including IRWD's weighted average fixed rate bond issues of 3.73% and the negative cash accruals from fixed payer interest rate swaps (which hedge a portion of the District's variable rate debt), the total average debt rate was 3.64%, a 0.07% increase from February's rate of 3.57%. The increase was due to higher average rates for the District's variable rate debt.

FISCAL IMPACTS:

Fiscal impacts are outlined above and included in the exhibits provided.

Finance and Personnel Committee: Monthly Investment and Debt Review April 2, 2024 Page 2

ENVIRONMENTAL COMPLIANCE:

This item is not a project as defined in the California Environmental Quality Act Code of Regulations, Title 14, Chapter 3, Section 15378.

RECOMMENDATION:

Receive and file.

LIST OF EXHIBITS:

Exhibit "A" – Investment Portfolio Summary as of March 22, 2024 Exhibit "B" – Yield Curve as of March 22, 2024 Exhibit "C" – Summary of Fixed and Variable Debt as of March 22, 2024

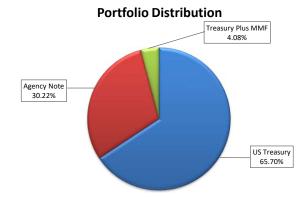
Exhibit "D" – Summary of Variable Rate Debt Rates as of March 22, 2024

Exhibit "A" Irvine Ranch Water District Investment Portfolio Summary March 2024



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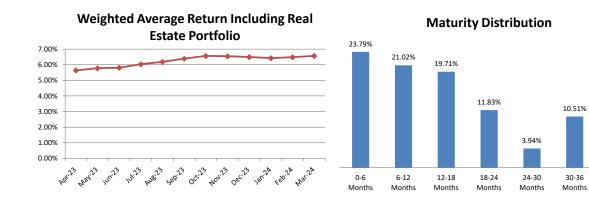


Investment Summary

Туре	PAR	Book Value	Market Value
US Treasury	250,000,000	248,297,534	247,144,367
Agency Note	115,000,000	114,070,829	113,284,600
Treasury Plus MMF	15,517,363	15,517,363	15,517,363
Grand Total	380,517,363	377,885,726	375,946,330

Top Issuers

Issuer	PAR	% Portfolio
US Treasury	250,000,000	65.70%
Fed Farm Credit Bank	55,000,000	14.45%
Fed Home Loan Bank	40,000,000	10.51%
Wells Fargo / Allspring	15,517,363	4.08%
Fed Home Loan Mortgage Corp	15,000,000	3.94%
Fed Natl Mortgage Assoc	5,000,000	1.32%
Grand Total	380,517,363	100.00%



9.20%

36+

Months

IRVINE RANCH WATER DISTRICT INVESTMENT SUMMARY REPORT

03/22/24

	SETTLMT	Call Schedule	Initial Call	Maturity Date	Rating	INVESTMENT TYPE	INSTITUTION / ISSUER	PAR Amount	COUPON DISCOUNT	YIELD	ORIGINAL COST	CARRY VALUE	MARKET VALUE ⁽¹⁾ 3/22/2024	UNREALIZED ⁽²⁾ GAIN/(LOSS)
	04/06/23			03/23/24		LAIF	State of California Tsy.	\$0.00		4.160%	\$0.00	\$0.00	0.00	0.00
	03/22/24			03/23/24		Treasury Plus MMF	Wells Fargo / Allspring	15,517,363.18		5.170%	15,517,363.18	15,517,363.18	15,517,363.18	0.00
	03/08/24	NA	NA	04/04/24	Aaa/NR/AAA	Treasury - Bill	US Treasury	5,000,000	5.265%	5.374%	4,980,256.25	4,997,806.25	4,980,256.25	(17,550.00)
	04/21/22	NA	NA	04/30/24	Aaa/AA+/AA+	Treasury - Note	US Treasury	10,000,000	2.000%	2.600%	9,882,421.88	9,995,392.21	9,945,700.00	(49,692.21)
	05/31/22	NA	NA	05/31/24	Aaa/AA+/AA+	Treasury - Note	US Treasury	10,000,000	2.500%	2.560%	9,988,281.25	9,999,038.13	9,929,700.00	(69,338.13)
	08/17/22	NA	NA	06/14/24	Aaa/AA+/AAA	FHLB - Note	Fed Home Loan Bank	5,000,000	3.125%	3.315%	4,983,199.99	4,998,136.13	4,966,500.00	(31,636.13)
	12/16/22	NA	NA	06/14/24	Aaa/AA+/AAA	FHLB - Note	Fed Home Loan Bank	5,000,000	4.875%	4.611%	5,018,300.00	5,002,480.22	4,991,800.00	(10,680.22)
	12/01/22	NA	NA	07/02/24	Aaa/AA+/AAA	FNMA - Note	Fed Natl Mortgage Assoc	5,000,000	1.750%	4.450%	4,795,376.45	4,967,486.41	4,939,300.00	(28,186.41)
	02/21/24	NA	NA	07/11/24	Aaa/NR/AAA	Treasury - Bill	US Treasury	5,000,000	5.108%	5.299%	4,899,976.17	4,928,351.72	4,905,600.00	(22,751.72)
	08/17/22	NA	NA	07/31/24	Aaa/AA+/AA+	Treasury - Note	US Treasury	5,000,000	3.000%	3.249%	4,976,562.50	4,996,028.10	4,953,150.00	(42,878.10)
	11/30/23	NA	NA	07/31/24	Aaa/AA+/AA+	Treasury - Note	US Treasury	10,000,000	1.750%	5.288%	9,770,312.50	9,886,097.59	9,854,300.00	(31,797.59)
	08/31/22	NA	NA	08/26/24	Aaa/AA+/NR	FFCB - Note	Fed Farm Credit Bank	5,000,000	3.375%	3.500%	4,988,050.00	4,997,580.37	4,953,050.00	(44,530.37)
S	09/09/22	One Time	11/28/2022	08/28/24	Aaa/AA+/NR	FHLB - Note	Fed Home Loan Bank	5,000,000	4.000%	3.950%	4,995,000.00	4,998,963.84	4,973,250.00	(25,713.84)
	02/28/23	One Time	8/28/2023	08/28/24	Aaa/AA+/NR	FHLB - Note	Fed Home Loan Bank	5,000,000	5.250%	5.338%	4,993,750.00	4,998,297.53	5,003,400.00	5,102.47
	08/31/22	NA	NA	09/13/24	Aaa/AA+/NR	FHLB - Note	Fed Home Loan Bank	5,000,000	3.250%	3.530%	4,972,750.00	5,016,170.03	4,951,750.00	(64,420.03)
	09/30/22	NA	NA	09/13/24	Aaa/AA+/NR	FHLB - Note	Fed Home Loan Bank	5,000,000	3.250%	4.340%	4,898,930.00	4,976,643.49	4,951,750.00	(24,893.49)
	09/30/22	NA	NA	09/26/24	Aaa/AA+/NR	FFCB - Note	Fed Farm Credit Bank	5,000,000	4.250%	4.334%	4,992,100.00	4,998,065.75	4,970,750.00	(27,315.75)
	10/17/22	NA	NA	10/17/24	Aaa/AA+/NR	FFCB - Note	Fed Farm Credit Bank	10,000,000	4.375%	4.535%	9,969,800.00	9,991,778.66	9,946,700.00	(45,078.66)
	03/14/24	NA	NA	10/31/24	Aaa/AA+/AA+	Treasury - Note	US Treasury	5,000,000	2.250%	5.257%	4,908,007.81	4,915,176.03	4,908,007.81	(7,168.22)
	10/31/22	NA	NA	11/15/24	Aaa/AA+/AA+	Treasury - Note	US Treasury	5,000,000	2.250%	4.489%	4,783,984.38	4,933,979.14	4,898,850.00	(35,129.14)
	12/22/22	NA	NA	11/18/24	Aaa/AA+/AAA	FFCB - Note	Fed Farm Credit Bank	5,000,000	0.875%	4.260%	4,693,316.75	4,898,358.92	4,851,000.00	(47,358.92)
	10/31/22	NA	NA	12/31/24	Aaa/AA+/AA+	Treasury - Note	US Treasury	5,000,000	2.250%	4.471%	4,773,046.88	4,921,483.39	4,883,200.00	(38,283.39)
	10/31/22	NA	NA	12/31/24	Aaa/AA+/AA+	Treasury - Note	US Treasury	5,000,000	2.250%	4.483%	4,771,875.00	4,921,077.97	4,883,200.00	(37,877.97)
	10/31/22	NA	NA	01/15/25	Aaa/AA+/AA+	Treasury - Note	US Treasury	5,000,000	1.125%	4.476%	4,651,562.50	4,875,218.79	4,832,600.00	(42,618.79)
	10/31/22	NA	NA	01/31/25	Aaa/AA+/AA+	Treasury - Note	US Treasury	5,000,000	2.500%	4.483%	4,789,843.75	4,924,739.58	4,884,200.00	(40,539.58)
	11/30/23	NA	NA	01/31/25	Aaa/AA+/AA+	Treasury - Note	US Treasury	10,000,000	2.500%	5.097%	9,708,593.75	9,792,339.00	9,768,400.00	(23,939.00)
	02/07/23	NA	NA	02/14/25	Aaa/AA+/AAA	FFCB - Note	Fed Farm Credit Bank	5,000,000	1.750%	4.500%	4,737,350.00	4,886,469.72	4,845,850.00	(40,619.72)
	12/30/22	NA	NA	02/28/25	Aaa/AA+/AA+	Treasury - Note	US Treasury	5,000,000	2.750%	4.317%	4,839,453.13	4,932,412.00	4,888,650.00	(43,762.00)
	02/07/23	NA	NA	03/14/25	Aaa/AA+/NR	FHLB - Note	Fed Home Loan Bank	5,000,000	4.250%	4.518%	4,973,050.00	4,987,791.58	4,961,000.00	(26,791.58)
	12/30/22	NA	NA	03/15/25	Aaa/AA+/AA+	Treasury - Note	US Treasury	5,000,000	1.750%	4.329%	4,731,250.00	4,883,964.02	4,834,000.00	(49,964.02)
	04/12/23	NA	NA	03/31/25	Aaa/AA+/AA+	Treasury - Note	US Treasury	20,000,000	3.875%	4.073%	19,925,781.25	19,962,426.11	19,761,800.00	(200,626.11)
	12/22/22	NA	NA	04/01/25	Aaa/AA+/AAA	FHLB - Note	Fed Home Loan Bank	5,000,000	4.200%	4.160%	5,004,550.00	5,001,998.50	4,958,150.00	(43,848.50)
	12/08/22	Quarterly	02/12/2023	05/12/25	Aaa/AA+/AAA	FHLMC - Note	Fed Home Loan Mortgage Corp	5,000,000	3.050%	4.427%	4,843,000.00	4,928,056.43	4,892,450.00	(35,606.43)
	01/11/23	NA	NA	05/15/25	Aaa/AA+/AA+	Treasury - Note	US Treasury	5,000,000	2.750%	4.148%	4,845,312.50	4,926,003.29	4,873,050.00	(52,953.29)
	12/13/22	NA	NA	06/13/25	Aaa/AA+/AAA	FFCB - Note	Fed Farm Credit Bank	5,000,000	4.250%	4.340%	4,989,400.00	4,994,914.79	4,964,800.00	(30,114.79)
	12/13/22	NA	NA	06/13/25	Aaa/AA+/AAA	FFCB - Note	Fed Farm Credit Bank	5,000,000	4.250%	4.352%	4,988,000.00	4,994,243.15	4,964,800.00	(29,443.15)
	08/01/23	NA	NA	07/15/25	Aaa/AA+/AA+	Treasury - Note	US Treasury	10,000,000	3.000%	4.917%	9,646,875.00	9,767,550.77	9,753,900.00	(13,650.77)

IRVINE RANCH WATER DISTRICT INVESTMENT SUMMARY REPORT

03/22/24

	Call	Initial	Maturity	D (INVESTMENT	INSTITUTION /	PAR	COUPON		ORIGINAL	CARRY VALUE	MARKET VALUE ⁽¹⁾	UNREALIZED ⁽²⁾
SETTLMT	Schedule	Call	Date	Rating	TYPE	ISSUER	Amount	DISCOUNT		COST		3/22/2024	GAIN/(LOSS)
04/24/23	NA	NA	07/24/25	Aaa/AA+/AAA	FFCB - Note	Fed Farm Credit Bank	10,000,000	4.250%	4.253%	10,000,000.00	10,000,000.00	9,923,500.00	(76,500.00)
04/21/23	NA	NA	09/23/25	Aaa/AA+/AAA	FHLMC - Note	Fed Home Loan Mortgage Corp	10,000,000	0.375%	4.127%	9,143,400.00	9,477,918.74	9,338,200.00	(139,718.74)
12/01/22	NA	NA	10/15/25	Aaa/AA+/AA+	Treasury - Note	US Treasury	5,000,000	4.250%	4.298%	4,993,359.38	4,996,442.30	4,958,400.00	(38,042.30)
12/01/23	NA	NA	11/15/25	Aaa/AA+/AA+	Treasury - Note	US Treasury	10,000,000	2.250%	4.719%	9,543,750.00	9,621,599.65	9,594,500.00	(27,099.65)
12/01/22	Continuous after	9/12/2023	12/12/25	Aaa/AA+/AAA	FFCB - Note	Fed Farm Credit Bank	5,000,000	4.125%	4.694%	4,920,500.00	4,955,474.25	4,936,600.00	(18,874.25)
02/21/24	NA	NA	02/15/26	Aaa/AA+/AA+	Treasury - Note	US Treasury	15,000,000	4.000%	4.553%	14,844,140.63	14,852,739.77	14,817,150.00	(35,589.77)
07/06/23	NA	NA	06/15/26	Aaa/AA+/AA+	Treasury - Note	US Treasury	15,000,000	4.125%	4.566%	14,819,531.25	14,864,858.28	14,856,450.00	(8,408.28)
09/27/23	NA	NA	09/15/26	Aaa/AA+/AA+	Treasury - Note	US Treasury	10,000,000	4.625%	4.846%	9,939,453.13	9,949,898.02	10,024,200.00	74,301.98
11/03/23	NA	NA	10/15/26	Aaa/AA+/AA+	Treasury - Note	US Treasury	10,000,000	4.625%	4.784%	9,956,640.63	9,962,679.54	10,029,300.00	66,620.46
12/28/23	NA	NA	12/15/26	Aaa/AA+/AA+	Treasury - Note	US Treasury	10,000,000	4.375%	4.020%	10,098,046.88	10,089,446.28	9,976,600.00	(112,846.28)
01/31/24	NA	NA	01/15/27	Aaa/AA+/AA+	Treasury - Note	US Treasury	10,000,000	4.000%	4.171%	9,952,734.38	9,955,404.01	9,878,900.00	(76,504.01)
03/11/24	NA	NA	09/30/27	Aaa/AA+/AA+	Treasury - Note	US Treasury	10,000,000	4.125%	4.195%	9,976,953.13	9,977,326.00	9,976,953.13	(372.87)
11/28/23	NA	NA	10/31/28	Aaa/AA+/AA+	Treasury - Note	US Treasury	10,000,000	4.875%	4.464%	10,179,687.50	10,167,202.27	10,238,300.00	71,097.73
12/15/23	NA	NA	11/30/28	Aaa/AA+/AA+	Treasury - Note	US Treasury	15,000,000	4.375%	3.897%	15,319,921.88	15,300,853.69	15,055,050.00	(245,803.69)
SUB-TOTAL						-	\$380,517,363	-	•	\$374,914,801.66	\$377,885,725.60	\$375,946,330.37	(\$1,939,395.23)
TOTAL INVESTMENTS						=	\$380,517,363	=		\$374,914,801.66	\$377,885,725.60	\$375,946,330.37	(\$1,939,395.23)
					Petty Cash Ck Balance Ck Balance	Bank of America Wells Fargo	ECR ECR		-	3,400.00 1,341,351.39 0.00 \$376,259,553.05	(5)		

(1) LAIF market value is as of the most recent quarter-end as reported by LAIF. Security market values are determined using Bank of New York ("Trading Prices"), Bloomberg and/or broker dealer pricing.	Outstanding Variable Rate Debt Net Outstanding Variable Rate Debt (Less \$60 million fixed-payer swaps) Investment Balance:	\$214,800,000 \$154,800,000 \$376,259,553				
⁽²⁾ Gain (loss) calculated against carry value using the trading value provided by Bank of New York/or Brokers	Investment to Variable Rate Debt Ratio:	243%				
⁽³⁾ Real estate rate of return is based on most recent quarter end return.						
⁽⁴⁾ Original Cost updated to reflect capital tenant improvements added for Fiscal Year 2023. of capital tenant improvements during FY 2023.						
 ⁽⁵⁾ Cash balance in this account are funds that are pending purchase into the current money market fund. *S - Step up 		Cstate(3)(4)Weighted Avg.rtfolioReturn				
This Investment Summary Report is in conformity with the 2024 Investment Policy and provides sufficient liquidity to meet the next six months estimated expenditures.	February 4.26% 14.	.37% 6.56% .37% 6.48% 00% 0.08%				

IRVINE RANCH WATER DISTRICT SUMMARY OF MATURITIES

03/22/24

DATE	TOTAL	%	LAIF	Agency Notes	Agency Discount	Municipal Bonds	US Treasury	Investment
					Notes	_		Sweep
3/24	15,517,363	4.08%						15,517,363
4/24	15,000,000	3.94%					15,000,000	
5/24	10,000,000	2.63%					10,000,000	
6/24	10,000,000	2.63%		10,000,000				
7/24	25,000,000	6.57%		5,000,000			20,000,000	
8/24	15,000,000	3.94%		15,000,000				
9/24	15,000,000	3.94%		15,000,000				
10/24	15,000,000	3.94%		10,000,000			5,000,000	
11/24	10,000,000	2.63%		5,000,000			5,000,000	
12/24	10,000,000	2.63%					10,000,000	
1/25	20,000,000	5.26%					20,000,000	
2/25	10,000,000	2.63%		5,000,000			5,000,000	
SUB-TOTAL	\$170,517,363	44.81%		\$65,000,000			\$90,000,000	\$15,517,363

13 Months - 3 YEARS					
3/01/2025 - 05/31/2025	\$45,000,000	11.83%	15,000,000	30,000,000	
06/01/2025 - 08/31/2025	\$30,000,000	7.88%	20,000,000	10,000,000	
9/01/2025 - 11/30/2025	\$25,000,000	6.57%	10,000,000	15,000,000	
12/01/2025 - 2/28/2026	\$20,000,000	5.26%	5,000,000	15,000,000	
3/01/2026 - 05/31/2026					
06/01/2026 - 08/31/2026	\$15,000,000	3.94%		15,000,000	
09/01/2026 - 11/30/2026	\$20,000,000	5.26%		20,000,000	
12/01/2026 - 2/31/2027	\$20,000,000	5.26%		20,000,000	
03/01/2027 +	\$35,000,000	9.20%		35,000,000	
SUB-TOTAL	\$210,000,000	55.19%	\$50,000,000	\$160,000,000	
TOTALS	\$380,517,363	100.00%	\$115,000,000	\$250,000,000	\$15,517,363

% OF PORTFOLIO

65.70% 4.08%

Irvine Ranch Water District Summary of Real Estate - Income Producing Investments 12/31/2023

	ACQUISITION DATE	PROPERTY TYPE	OWNERSHIP INTEREST	ORIGINAL COST	MA	RKET VALUE 6/30/2023	ANNUALIZED RATE OF RETURN QUARTER ENDED 12/31/2023
Sycamore Canyon	Dec-92	Apartments	Fee Simple	\$ 45,457,369	\$	178,606,250	23.23%
Wood Canyon Villas	Jun-91	Apartments	Limited Partner	\$ 6,000,000	\$	36,246,127	8.61%
ITC (230 Commerce)	Jul-03	Office Building	Fee Simple	\$ 5,568,747	\$	12,484,800	8.08%
Waterworks Business Pk.	Nov-08	Research & Dev.	Fee Simple	\$ 8,983,395	\$	12,068,640	8.04%
Sand Canyon Professional Center - Medical Office	Jul-12	Medical Office	Fee Simple	\$ 8,715,929	\$	12,380,760	7.19%
Sand Canyon Professional Center - General Office ⁽¹⁾	Sep-20	Office Building	Fee Simple	\$ 31,404,103	\$	40,559,820	7.57%
Total - Income Properties				\$ 106,129,543	\$	292,346,397	14.37%

(1) Original Cost updated to reflect capital tenant improvements added for Fiscal Year 2023.

IRVINE RANCH WATER DISTRICT INVESTMENT SUMMARY REPORT INVESTMENT ACTIVITY⁽¹⁾ Mar-24

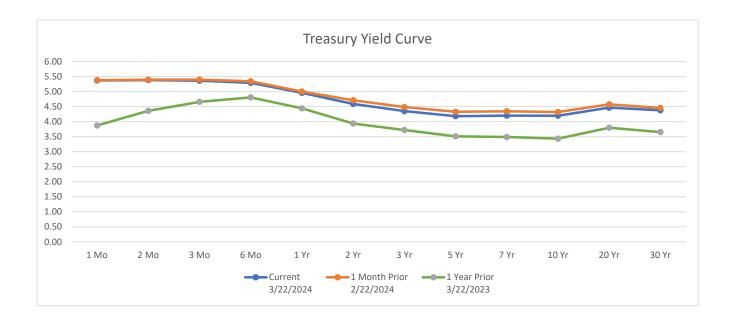
MATURITIES/SALES/CALLS

PURCHASES

DATE	SECURITY TYPE	PAR	YIELD	Settlement Date	Maturity Date	SECURITY TYPE	PAR	YIELD TO MATURITY
3/8/2024	FHLB - Note	\$10,000,000	1.68%	3/8/2024	4/4/2024	Treasury - Bill	\$5,000,000	5.37%
3/14/2024	Treasury - Bill	\$5,000,000	5.37%	3/11/2024	9/30/2027	Treasury - Note	\$10,000,000	4.19%
				3/14/2024	10/31/2024	Treasury - Note	\$5,000,000	5.26%

(1) Italicized entries indicate securities that are scheduled but not yet matured, sold, called, or purchased. There may be additional investment purchases if there are pending maturities for the month.

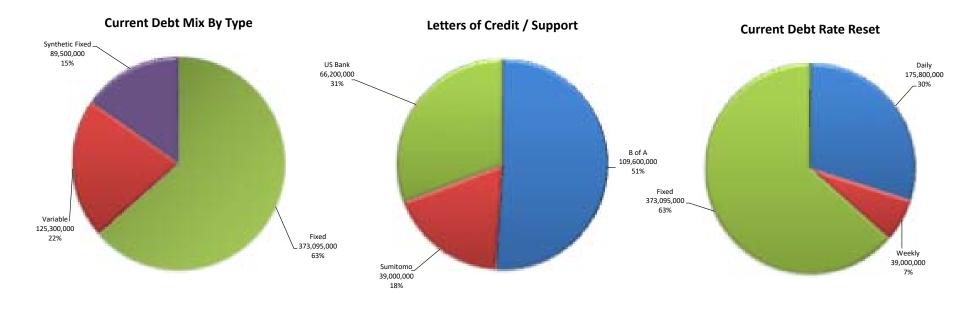
Exhibit "B"



Tenor	Current 3/22/2024	1 Month Prior 2/22/2024	1 Year Prior 3/22/2023
1 Mo	5.37	5.38	3.87
2 Mo	5.38	5.40	4.36
3 Mo	5.36	5.40	4.66
6 Mo	5.29	5.34	4.81
1 Yr	4.96	5.00	4.44
2 Yr	4.59	4.71	3.94
3 Yr	4.35	4.48	3.72
5 Yr	4.18	4.33	3.51
7 Yr	4.20	4.35	3.49
10 Yr	4.20	4.32	3.43
20 Yr	4.47	4.58	3.80
30 Yr	4.38	4.46	3.65

Note: This page is intentionally left blank.

Exhibit "C" Irvine Ranch Water District Summary of Fixed and Variable Rate Debt March 2024



Outstanding Par by Series

Series	Issue Date	Maturity Date	Remaining Principal	Percent	Letter of Credit/Support	Rmkt Agent	Mode	Reset
Series 1993	05/19/93	04/01/33	\$21,200,000	3.61%	US Bank	BAML	Variable	Daily
Series 2008-A Refunding	04/24/08	07/01/35	\$39,000,000	6.63%	Sumitomo	BAML	Variable	Weekly
Series 2011-A-1 Refunding	04/15/11	10/01/37	\$38,760,000	6.59%	B of A	Goldman	Variable	Daily
Series 2011-A-2 Refunding	04/15/11	10/01/37	\$25,840,000	4.40%	B of A	Goldman	Variable	Daily
Series 2009 - A	06/04/09	10/01/41	\$45,000,000	7.65%	US Bank	US Bank	Variable	Daily
Series 2009 - B	06/04/09	10/01/41	\$45,000,000	7.65%	B of A	Goldman	Variable	Daily
2016 COPS	09/01/16	03/01/46	\$101,490,000	17.26%	N/A	N/A	Fixed	Fixed
2010 Build America Taxable Bond	12/16/10	05/01/40	\$175,000,000	29.77%	N/A	N/A	Fixed	Fixed
Series 2016	10/12/16	02/01/46	\$96,605,000	16.43%	N/A	N/A	Fixed	Fixed
Total			\$587,895,000	100.00%				

IRVINE RANCH WATER DISTRICT

SUMMARY OF FIXED & VARIABLE RATE DEBT

March-24

Daily																					
, i i i i i i i i i i i i i i i i i i i																					
Weekly																					
	GE	NERAL BO		TION				LETTER OF CREDIT INFORMATION									TRUSTEE INFORMATION				
Maturity Principal Payment Original Par Remaining VARIABLE RATE ISSUES Issue Date Date Payment Date Date Amount Principal					Letter of Credit	Reimbursment Agreement Date			MOODYS	S&P	FITCH	LOC Stated Amount	LOC Fee	Annual LOC Cost	Rmkt Agent	Reset	Rmkt Fees	Annual Cost	Trustee		
SERIES 1993	05/19/93	04/01/33	Apr 1	5th Bus. Day	\$38,300,000	\$21,200,000	US BANK	05/07/15	05/01/25		Aa3/VMIG1	AA-/A-1+	N/R	\$21,485,764	0.3000%	\$64,457	BAML	DAILY	0.10%	\$21,200	BANK OF NY
SERIES 2008-A Refunding	04/24/08	07/01/35	Jul 1	5th Bus. Day	\$60,215,000	\$39,000,000	SUMITOMO	04/01/11	05/28/25		A1/P-1	A/A-1	A/F1	\$39,576,986	0.3150%	\$124,668	BAML	WED	0.07%	\$27,300	BANK OF NY
SERIES 2011-A-1 Refunding	04/15/11	10/01/37	Oct 1	1st Bus. Day	\$60,545,000	\$38,760,000	B of A	02/01/24	02/08/27		Aa1/VMIG1	A+/A-1	AAA/F1+	\$39,193,262	0.3200%	\$125,418	Goldman	DAILY	0.07%	\$27,132	BANK OF NY
SERIES 2011-A-2 Refunding	04/15/11	10/01/37	Oct 1	1st Bus. Day	\$40,370,000	\$25,840,000	B of A	02/01/24	02/08/27		Aa1/VMIG1	A+/A-1	AAA/F1+	\$26,128,842	0.3200%	\$83,612	Goldman	DAILY	0.07%	\$18,088	BANK OF NY
SERIES 2009 - A	06/04/09	10/01/41	Oct 1	1st Bus. Day	\$75,000,000	\$45,000,000	US BANK	04/01/11	05/01/25		Aa2/VMIG 1	AA-/A-1+	AA/F1+	\$45,503,014	0.3000%	\$136,509	US Bank	DAILY	0.07%	\$31,500	US BANK
SERIES 2009 - B	06/04/09	10/01/41	Oct 1	1st Bus. Day	\$75,000,000	\$45,000,000	B of A	04/01/11	04/21/25		Aa2/VMIG 1	A/A-1	A1/F1+	\$45,503,014	0.2800%	\$127,408	Goldman	DAILY	0.10%	\$45,000	US BANK
					\$349,430,000	\$214,800,000	SUB-TOTAL	VARIABLE RATE	DEBT					\$217,390,882	0.3045%	\$662,073			0.08%	\$170,220	_

												-		(Wt. Avg)				(Wt. Avg)		_
FIXED RATE ISSUES																				
2010 GO Build America Taxable Bonds	12/16/10	05/01/40	May (2025)	May/Nov	\$175,000,000	\$175,000,000	N/A	N/A	N/A	Aa1	AAA	NR	N/A	N/A	N/A	N/A	N/A	N/A	N/A	US BANK
2016 COPS	09/01/16	03/01/46	Mar 1	Mar/Sept	\$116,745,000	\$101,490,000	N/A	N/A	N/A	NR	ААА	AAA	N/A	N/A	N/A	N/A	N/A	N/A	N/A	US BANK
SERIES 2016	10/12/16	02/01/46	Feb 1	Feb/Aug	\$103,400,000	\$96,605,000	N/A	N/A	N/A	NR	AAA	AAA	N/A	N/A	N/A	N/A	N/A	N/A	N/A	BANK OF NY

\$395,145,000 \$373,095,000 SUB-TOTAL FIXED RATE DEBT

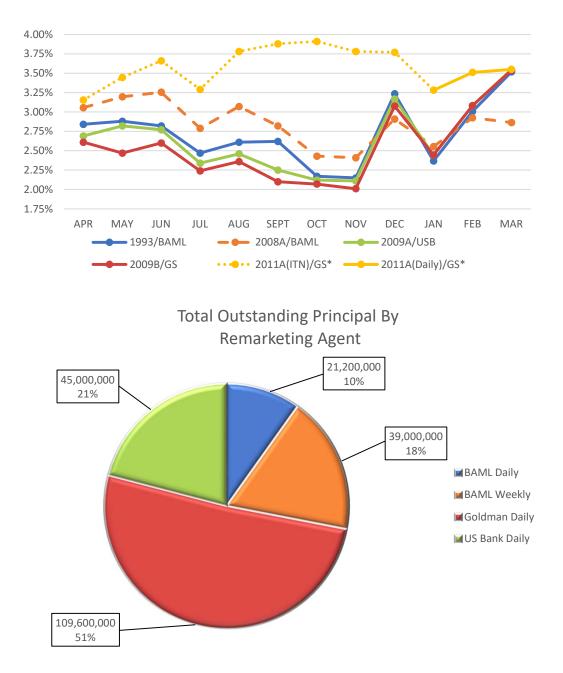
\$744,575,000 \$587,895,000 TOTAL- FIXED & VARIABLE RATE DEBT

	eting Agents		GO VS COP's						
Goldman	109,600,000	51%	GO:	486,405,000	83%				
BAML	60,200,000	28%	COPS:	101,490,000	17%				
US Bank	45,000,000	21%	Total	587,895,000					
	214,800,000								

LOC E	Banks	Breakdown Between Variable & Fixed Rate Mode							
		Daily Issues	175,800,000	30%					
SUMITOMO	39,000,000	Weekly Issues	39,000,000	7%					
BANK OF AMERICA	109,600,000								
US BANK	66,200,000	Sub-Total	214,800,000						
	214,800,000								
		Fixed Rate Issues	\$373,095,000	63%					
		Sub-Total - Fixed	373,095,000						
		TOTAL DEBT							
		FIXED & VAR.	587,895,000	100%					

Exhibit "D" Irvine Ranch Water District Summary of Remarketing Performance March 2024

All-in Variable Rate



*2011A(ITN)s are based on SIFMA + 5. Please note that the 2011A(ITN)s converted to a daily rate mode on February 8th 2024.

REMARKETING AGENT PERFORMANCE COMPARISON Mar-24

		Daily Variable Rate Comparison			
Date	Goldman Sachs vs US Bank	Goldman Sachs vs Bank of America	US Bank vs Bank of America		
3/1/2024	-0.15%	-0.35%	-0.20%		
3/2/2024	-0.15%	-0.35%	-0.20%		
3/3/2024	-0.15%	-0.35%	-0.20%		
3/4/2024	-0.05%	0.10%	0.15%		
3/5/2024	0.05%	-0.10%	-0.15%		
3/6/2024	0.10%	-0.05%	-0.15%		
3/7/2024	0.05%	-0.05%	-0.10%		
3/8/2024	-0.05%	-0.03%	0.02%		
3/9/2024	-0.05%	-0.03%	0.02%		
3/10/2024	-0.05%	-0.03%	0.02%		
3/11/2024	0.00%	0.10%	0.10%		
3/12/2024	-0.20%	0.05%	0.25%		
3/13/2024	0.05%	0.15%	0.10%		
3/14/2024	0.05%	0.20%	0.15%		
3/15/2024	0.05%	0.28%	0.23%		
3/16/2024	0.05%	0.28%	0.23%		
3/17/2024	0.05%	0.28%	0.23%		
3/18/2024	0.00%	0.23%	0.23%		
3/19/2024	0.00%	0.33%	0.33%		
3/20/2024	0.05%	0.25%	0.20%		
3/21/2024	0.00%	0.10%	0.10%		
3/22/2024	0.00%	-0.10%	-0.10%		
Average Spread	-0.02%	0.04%	0.06%		
Rmkt Agent	GS / US Bank	GS / Bank of America	US Bank / Bank of America		
-					
Mode	Daily / Daily	Daily / Daily	Daily / Daily		
Bond Issue	2011A & 2009B / 2009A	2011A & 2009B / 1993	2009A / 1993		
Par Amount	\$64.6MM & \$45MM / \$45MM	\$64.5MM & \$45MM / \$21.2MM	\$45MM / \$21.2MM		
LOC Bank	Bank of America / US Bank	ink Bank of America / US Bank US Bank /			

SUMMARY OF DEBT RATES Mar-24

Rmkt Agent	GOLDMAN	GOLDMAN	GOLDMAN		LLYNCH	US BANK			
Mode	DAILY	DAILY	DAILY	DAILY	WEEKLY	DAILY			
Bond Issue	2009 - B	2011 A-1	2011 A-2	1993	2008-A	2009-A			
Par Amount	45,000,000	38,760,000	25,840,000	21,200,000	39,000,000	45,000,000			
LOC Bank	BOFA	BOFA	BOFA	US BANK	Sumitomo	US BANK			
Reset					Wednesday				
3/1/2024	3.40%	3.40%	3.40%	3.75%	2.36%	3.55%			
3/2/2024	3.40%	3.40%	3.40%	3.75%	2.36%	3.55%			
3/3/2024	3.40%	3.40%	3.40%	3.75%	2.36%	3.55%			
3/4/2024	3.30%	3.30%	3.30%	3.20%	2.36%	3.35%			
3/5/2024	2.90%	2.90%	2.90%	3.00%	2.36%	2.85%			
3/6/2024	3.20%	3.20%	3.20%	3.25%	2.36%	3.10%			
3/7/2024	3.30%	3.30%	3.30%	3.35%	2.48%	3.25%			
3/8/2024	3.50%	3.50%	3.50%	3.53%	2.48%	3.55%			
3/9/2024	3.50%	3.50%	3.50%	3.53%	2.48%	3.55%			
3/10/2024	3.50%	3.50%	3.50%	3.53%	2.48%	3.55%			
3/11/2024	3.50%	3.50%	3.50%	3.40%	2.48%	3.50%			
3/12/2024	3.10%	3.10%	3.10%	3.05%	2.48%	3.30%			
3/13/2024	3.10%	3.10%	3.10%	2.95%	2.48%	3.05%			
3/14/2024	3.10%	3.10%	3.10%	2.90%	2.54%	3.05%			
3/15/2024	3.05%	3.05%	3.05%	2.77%	2.54%	3.00%			
3/16/2024	3.05%	3.05%	3.05%	2.77%	2.54%	3.00%			
3/17/2024	3.05%	3.05%	3.05%	2.77%	2.54%	3.00%			
3/18/2024	2.85%	2.85%	2.85%	2.62%	2.54%	2.85%			
3/19/2024	2.75%	2.75%	2.75%	2.42%	2.54%	2.75%			
3/20/2024	2.75%	2.75%	2.75%	2.50%	2.54%	2.70%			
3/21/2024	2.75%	2.75%	2.75%	2.65%	2.61%	2.75%			
3/22/2024	3.05%	3.05%	3.05%	3.15%	2.61%	3.05%			
Avg Interest Rates	3.16%	3.16%	3.16%	3.12%	2.48%	3.18%			
Rmkt Fee	0.10%	0.07%	0.07%	0.10%	0.07%	0.07%			
LOC Fee	0.28%	0.32%	0.32%	0.30%	0.32%	0.30%			
All-In Rate	3.54%	3.55%	3.55%	3.52%	2.86%	3.55% 45.000.000			
Par Amount		109,600,000		60,200,000					

	Percent of	Par	Weighted All-In		Base Rate
	Total Variable Rate	Outstanding	Average Rate		Average
Interest Rate Mode	Debt	outotaniang	/ Wordgo Hato		Anonago
Daily	81.84%	175,800,000	3.54%		3.16%
Weekly	18.16%	39,000,000	2.86%		2.48%
	100.00%	\$214,800,000	3.42%		3.03%
Fixed					
COPS 2016	27.20%	101,490,000	2.90%		
BABS 2010	46.90%	175,000,000	4.44%	(1)	
SERIES 2016	25.89%	96,605,000	3.32%		
	100.00%	\$373,095,000	3.73%		
All-In Debt Rate Includ	ling \$60 Million Notional A	mount of Swaps			3.64%

(1) Rate adjusted up from 4.35% as a result of sequestration reducing BAB's subsidy by 5.7%

Note: This page is intentionally left blank.

April 2, 2024 Prepared by: J. Davis Submitted by: N. Adly Approved by: Paul A. Cook

FINANCE AND PERSONNEL COMMITTEE

PROPOSED 2024 DEBT ISSUANCE

SUMMARY:

Staff, along with the District's municipal financial advisor Public Financial Management (PFM) have evaluated unsolicited underwriter proposals and recommendations related to refunding IRWD's 2010 Build America Bonds (BABs). In connection with the proposed bond issuance and based on the proposals received, staff recommends that the Board authorize the staff to:

- Cause the issuance of fixed rate General Obligation Bonds (GO) in an amount sufficient to refund the 2010 BABs;
- Retain Goldman Sachs as Underwriter for this issuance; and
- Retain of Orrick, Herrington & Sutcliffe as Bond Counsel for these transactions.

BACKGROUND:

IRWD's 2010 BABs, originally marketed by Goldman Sachs, currently have \$175.0 million of outstanding principal at a fixed rate of 4.44% with subsidy. Without subsidy the rate would be 6.62%. The BABs were issued with a make-whole call with an Extraordinary Optional Redemption provision (ERP), which would allow the District to redeem the 2010 BABs with a lower cost make-whole call versus the standard make-whole call upon the occurrence of an Extraordinary Event.

Recently it was determined that an ERP event was triggered due to the reduction of the subsidy because of Federal legislation mandating sequestration affecting the subsidy. Based on current economics, a refunding of the 2010 BABs issue may generate savings to IRWD of approximately \$1.5 million to \$2.5 million, would include a 10-year par call and would eliminate the risk of sequestration affecting the subsidy. The price of the BABs to be refunded will be calculated (separately) by four entities: Goldman, PFM (IRWD's Financial Advisor), Bond Logistics (an independent financial consultant), and the Trustee of IRWD's 2010 BABs issuance (Bank of New York). A detailed list of the steps and schedule associated with this refunding is attached as Exhibit "A".

Staff recommends that the Board authorize staff to cause the issuance of fixed rate GO bonds in an amount sufficient to refund the 2010 BAB (approximately \$165 to \$185 million), retain Goldman Sach as the Underwriter, and Orrick, Herrington & Sutcliffe as bond counsel.

FISCAL IMPACTS:

A refunding of the 2010 BABs may generate savings to the District of approximately \$1.5 million to \$2.5 million. The underwriter fees and cost of issuance, including legal, rating agencies, and trustee expenses are estimated at \$800,000.

Finance and Personnel Committee: 2024 Proposed Debt Issuance April 2, 2024 Page 2

ENVIRONMENTAL COMPLIANCE:

This item is not a project as defined in the California Environmental Quality Act (CEQA), Code of Regulations, Title 14, Chapter 3, Section 15378.

RECOMMENDATION:

That the Board authorize staff to cause the issuance of fixed rate General Obligation Bonds debt sufficient to refund the 2010 BABs, to retain Goldman Sach as the Underwriter, and to retain Orrick, Herrington & Sutcliffe as bond counsel for IRWD.

LIST OF EXHIBITS:

Exhibit "A" - 2024 Financing Schedule

Exhibit "A"

IRVINE RANCH WATER DISTRICT 2024 Financing Schedule Refinacing 2010 BABs

Schedule as of March 26, 2024

			IF	W	D																						
		Mai	rch 2	024				April 2024					May 2024					June 2024									
S	М	Т	W	Т	F	S	S	М	Т	W	Т	F	S	S	Μ	Т	W	Т	F	S	S	Μ	Т	W	Т	F	S
					1	2		1	2	3	4	5	6				1	2	3	4							1
3	4	5	6	7	8	9	7	8	9	10	11	12	13	5	6	7	8	9	10	11	2	3	4	5	6	7	8
10	11	12	13	14	15	16	14	15	16	17	18	19	20	12	13	14	15	16	17	18	9	10	11	12	13	14	15
17	18	19	20	21	22	23	21	22	23	24	25	26	27	19	20	21	22	23	24	25	16	17	18	19	20	21	22
24	25	26	27	28	29	30	28	29	30					26	27	28	29	30	31		23	24	25	26	27	28	29
31																					30						

	Interested Parties	
IRWD	Irvine Ranch Water District F	A Financial Advisor (PFM)
BC	Bond Counsel (Orrick) G	S Sole Mgr. (Goldman Sachs)
UC	Underwriters' Counsel (Stradling) T	Trustee (BNY Mellon)
DC	District Counsel (Hanson Bridgett)	
Date	Event	Responsible Parties
		· · ·
April 2	F & P Meeting	IRWD
	Discuss BAB Refunding Plan of Finance	IRWD/GS
April 3	Draft Documents (POS) Internal	IRWD
-		
April 8	BOARD MEETING	IRWD
	BAB Refunding Kick-Off Meeting	All
April 10	Updates to Stradling	IRWD
		20//10
April 11	Distribute 1st Draft of Documents	BC/UC
April 16	1st Draft Document Review Meeting / Call (Time TBD)	All
April 22	BOARD MEETING	IRWD
7.011.22	Distribute 2nd Draft of Documents	BC/UC
		20,00
April 25	2nd Draft Document Review	All
	Distribute 1st Draft of Rating Presentation	FA/GS
May 1	F & P Meeting	IRWD
	Distribute 3rd Draft of Documents	BC/UC
	Finalize "Form of" Bond Documents for Board Meeting	IRWD/GS
May 7	Send Documents to Rating Agencies	FA/UC
May 13	BOARD MEETING	IRWD
	Approval of documents	IRWD
May 15	Send Conditional Call Notice for 2010 BABs (to Trustee)	IRWD/UC
May 20	Send Conditional Call Notice for 2010 BABs (to Bondholders)	т
-		
May 22	Document Refresh Meeting / Status Call	All
May 27	Memorial Day Holiday	
May 28	BOARD MEETING	IRWD
101Gy 20	Receive Ratings	
May 20		A 11
May 30	Finalize POS	
	Record Investor Roadshow (if applicable)	IRWD/GS
June 4	F & P Meeting	IRWD
	Post POS / [Investor Roadshow]	IRWD/UC
June 10	BOARD MEETING	IRWD
June 13	Price Bonds / Sign BPA	IRWD/FA/GS
June 14	Reference Treasury Dealer Quotations, 3BD prior to BAB Redemption	n IRWD/FA/GS
June 17	Print Final OS	UC
June 17	Pre-Closing	IRWD/FA/BC/UC/T/GS
	FIE-CIUSIIIY	
June 18	Close Bond Issue	IRWD/FA/BC/UC/T/GS

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