IRVINE RANCH WATER DISTRICT

CALL FOR SPECIAL FINANCE AND PERSONNEL COMMITTEE MEETING BY CHAIRMAN

A Special Finance and Personnel Committee Meeting of the Irvine Ranch Water District is hereby called to be held on October 14, 2021, at the hour of 3:30 p.m. of said day at the principal office of the District, 15600 Sand Canyon Avenue, Irvine, California, for the purposes as set forth in Exhibit "A" attached hereto and by this reference made a part hereof.

The Secretary of the Irvine Ranch Water District is hereby authorized and directed to give notice of said Special Meeting to all persons entitled to notice in accordance with the Bylaws of this District and the Provisions of Section 54956 of the California Government Code.

Dated this 6th day of October 2021.

Sun

Peer Swan, Chairman Irvine Ranch Water District

EXHIBIT "A"

AGENDA IRVINE RANCH WATER DISTRICT SPECIAL FINANCE AND PERSONNEL COMMITTEE MEETING THURSDAY, OCTOBER 14, 2021

This meeting will be held in person at the District's headquarters located at 15600 Sand Canyon Avenue, Irvine, California. The meeting will also be broadcasted via Webex for those wanting to observe the meeting virtually.

To observe this meeting virtually, please join online using the link and information below

Via Web: <u>https://irwd.webex.com/irwd/j.php?MTID=m8c8e2db1d199dfc1cbaa99714cc0f356</u> Meeting Number: 2497 459 2040 Password: amGfA3QcZ33

PLEASE NOTE: Webex observers of the meeting will be placed into the Webex lobby when the Committee enters closed session. Participants who remain in the "lobby" will automatically be returned to the open session of the Committee once the closed session has concluded. Observers joining the meeting while the Committee is in closed session will receive a notice that the meeting has been locked. They will be able to observe the meeting once the closed session has concluded.

CALL TO ORDER 3:30 p.m.

ATTENDANCE	Chair: Peer Swan	Member: Steve LaMar
с <u>ALSO PRESENT</u>	Paul CookWendy ChambersPaul WeghorstTom MaloneChristopher SmithsonJennifer Davis	Cheryl Clary Kevin Burton Rob Jacobson Tiffany Mitcham Eileen Lin

PUBLIC COMMENT NOTICE

Public comments are limited to three minutes per speaker on each subject. If you wish to address the Committee on any item, you may attend the meeting in person and submit a "speaker slip." You may also submit a public comment in advance of the meeting by emailing comments@irwd.com before 12:00 p.m. on Thursday, October 14, 2021.

COMMUNICATIONS

- 1. Notes: Clary
- 2. Public Comments
- 3. Determine the need to discuss and/or take action on item(s) introduced, which came to the attention of the District subsequent to the agenda being posted.
- 4. Determine which items may be approved without discussion.

INFORMATION

5. <u>FISCAL YEAR 2022 THROUGH 2023 RATES AND CHARGES – PARDEE /</u> <u>SMITHSON / CLARY</u>

Recommendation: That the Committee review and provide comments on the proposed rates and charges.

6. <u>EMPLOYEE POPULATION AND TURNOVER STATUS REPORT –</u> <u>SRADER / MITCHAM</u>

Recommendation: Receive and file.

7. <u>DEBT AND INVESTMENT REVIEW – MENDOZA / DAVIS / JACOBSON /</u> <u>CLARY</u>

Recommendation: Receive and file.

8. <u>PERFORMANCE RECOGNITION PROGRAM QUARTERLY UPDATE –</u> <u>HALL / MITCHAM</u>

Recommendation: Receive and file.

ACTION

9. <u>LETTER OF CREDIT EXTENSIONS FOR THE SERIES 1993 AND 2009A</u> <u>BONDS – JACOBSON / CLARY</u>

Recommendation: That the Board authorize staff to extend the U.S. Bank Letters of Credit for IRWD's 1993 Bonds and the 2009A Bonds to May 2025 at an annual cost of 0.30%.

OTHER BUSINESS

10. Closed Session

CONFERENCE WITH REAL PROPERTY NEGOTIATORS — UNSOLICITED OFFER – Pursuant to Government Code Section 54956.8.

Property: Sycamore Canyon Apartments, 8201 E. Blackwillow Circle, Anaheim, California 92808, County of Orange Agency Negotiator: Robert Jacobson, Treasurer/Director of Risk Management Negotiating Parties: Lincoln Consulting Group, LLC for The Bascom Group, LLC. Under Negotiation: Price and terms of payment.

- 11. Open Session
- 12. Directors' Comments
- 13. Adjourn

<u>Availability of agenda materials</u>: Agenda exhibits and other writings that are disclosable public records distributed to all or a majority of the members of the above-named Committee in connection with a matter subject to discussion or consideration at an open meeting of the Committee are available for public inspection in the District's office, 15600 Sand Canyon Avenue, Irvine, California ("District Office"). If such writings are distributed to members of the Committee less than 72 hours prior to the meeting, they will be available from the District Secretary of the District Office at the same time as they are distributed to Committee Members, except that if such writings are distributed one hour prior to, or during, the meeting, they will be available at the entrance of the meeting room at the District Office. The Irvine Ranch Water District Committee Room is wheelchair accessible. If you require any special disability-related accommodations (e.g., access to an amplified sound system, etc.), please contact the District Secretary at (949) 453-5300 during business hours at least seventy-two (72) hours prior to the scheduled meeting. This agenda can be obtained in an alternative format upon written request to the District Secretary at least seventy-two (72) hours prior to the scheduled meeting.

October 14, 2021 Prepared by: D. Pardee / C. Smithson Submitted by: C. Clary Approved by: Paul A. Cook

FINANCE AND PERSONNEL COMMITTEE

FISCAL YEAR 2022 THROUGH 2023 RATES AND CHARGES

SUMMARY:

The approved Fiscal Year (FY) 2021-22 Operating Budget for IRWD is \$180.2 million, representing an increase of \$6.6 million, or 3.8%, compared to the Operating Budget for FY 2020-21. The proposed FY 2022-23 Operating Budget for IRWD is \$187.7 million, representing an increase of \$7.6 million, or 4.2%, compared to the proposed Operating Budget for FY 2021-22. These budgets were adopted by the IRWD Board of Directors on April 26, 2021.

Increases to the IRWD rates and charges for services are necessary to provide for cost-of-service equity. Due to the continued economic impact of COVID-19 to IRWD's customers, the District deferred a rate increase until after December 31, 2021; the most recent rate increase was in July 2019. Staff is now recommending a rate increase that equates to \$4.49 per month, or an 8.8% increase, for a typical residential customer. Staff also recommends that these rates become effective as of February 1, 2022, and continue through June 30, 2023. Staff anticipates resuming the normal two-year rate review cycle consistent with the adoption of the two-year budget for FY 2023-24 and FY 2024-25.

BACKGROUND:

Tiered Rate Structure Cost Allocation:

IRWD implemented an allocation-based rate structure in 1991, and initially established the over allocation use tiers to reflect the higher cost of providing service to those tiers. This approach immediately resulted in a decrease of water consumption that exceeded 10% and laid the groundwork for the efficient use of water by IRWD customers that is firmly established today. IRWD's rate structure aligns excessive water use with rates that are higher than the base rate to fund costs including, 1) water banking and recycled water conversions, 2) targeted conservation efforts focused on customers in the over allocation tiers, and 3) urban runoff treatment (Natural Treatment System) – a byproduct of wasteful water usage. The rate structure is based on the cost of service to provide water to each tier and is detailed below.

IRWD's allocation-based rate structure and the District's rate-setting process utilizes approved legislation included in Chapter 3.4 (Sections 370 -374) of the California Water Code that provides the ability to add costs for uses beyond the reasonable use basic allocation. The approved FY 2021-22 and FY 2022-23 Operating Budgets and recommended rate increases follow these guidelines. The District's rate-setting process provides for the determination of the nexus between the revenue generated from the proposed rates and the costs driving those rates, and between the rates and the estimated benefit from the additional associated costs.

Finance and Personnel Committee: Fiscal Year 2022 through 2023 Rates and Charges October 14, 2021 Page 2

Over-allocation revenue can fluctuate significantly from year to year, with weather being a highly variable factor. During wet years, over-allocation revenue is reduced while dry years generates more as consumption increases. Consistent with the District's practice – as weather (and therefore, consumption) cannot be accurately predicted – this over-allocation fund is to be considered cyclical for use over a three-year to five-year period. The approved FY 2021-22 and FY 2022-23 Operating Budgets include prioritized programs and expenditures that will utilize the fund and provide a benefit to the District during years that are drier than normal.

Cost of Service and Rate Design Study:

As part of the rate-setting process for FY 2021-22 and FY 2022-23, IRWD engaged the consulting firm Raftelis to perform a Cost of Service and Rate Design Study prior to the rate-setting process for the District's next two-year budget cycle. The purpose of the external review was 1) to meet legal requirements, 2) to affirm or update IRWD's existing processes, and 3) to create an opportunity to consider alternatives that meet Board objectives.

Staff and Raftelis updated IRWD's rate model based on Raftelis' findings and Committee recommendations. This model was used to develop the rate recommendations for FY 2021-22 and FY 2022-23. Staff also completed additional analysis to provide rate recommendations that will provide cost equity for both fiscal years and be effective from February 1, 2022 until June 30, 2023.

Rate Increase Alternatives:

Proposed changes to rates were developed to address revenue requirements for the period of February 2022 through June 2023. Percentage increases were calculated for a typical IRWD residential customer, assumed to consume 12 hundred cubic feet (ccf) per month. Staff identified the following three alternative strategies for funding the Board-approved FY 2021-22 and FY 2022-23 operating budgets:

- 1. Increase commodity and fixed service charges to fully fund the approved operating budgets and the Enhancement and Replacement Funds, resulting in a rate increase to the typical IRWD customer of 11.2%;
- 2. Increase commodity rates to fully fund the cost of water service and do not increase the current fixed service charges for water and sewer, resulting in a rate increase to the typical IRWD customer of 6.3% and provides no additional funding to the Replacement Fund (approximately \$8.1 million of the Rate Stabilization Fund would be used to fund fixed water and sewer operating costs); or
- 3. Increase commodity rates to fully fund the cost of water service and increase the current fixed service charges for water and sewer to fully fund only the operating cost portion of the fixed service charge. The remaining Replacement and Enhancement Fund component of the fixed service charge would not increase from the current charge. This alternative results in a rate increase of 8.8% to the typical IRWD customer.

Staff recommends Alternative #3.

Proposed FY 2022 through 2023 Rates:

The following rates are based on the staff's recommendation, Alternative #3:

Commodity:

The potable system has several different sources of water, and the tiered rates assume use of the lowest cost source first for each tier. The allocated costs associated with the potable tiers for FY 2022 through 2023 are as follows:

FY 2022 t	FY 2022 through 2023 Potable Water											
Allocation of Acre Feet by Source of Supply												
Tiers	Low Volume	Base Rate	Inefficient	Wasteful	Total							
Sales by Tier in AF	38,499	56,870	5,741	4,677	105,788							
Sources of Water												
Dyer Road Wellfield	(38,499)	(14,701)			(53,200)							
Deep Aquifer Treatment System		(14,874)			(14,874)							
Irvine Desalter Domestic		(7,218)			(7,218)							
Wells 21 & 22 Desalter Treatment		(3,529)			(3,529)							
Baker Treatment Facilities		(13,381)			(13,381)							
Imported Water		(3,167)	(5,741)	(4,677)	(13,586)							
Net Allocation	0	0	0	0	0							

Rates per ccf Based on Cost of Service											
Building Tiered Rates	Low Volume	Base Rate	Inefficient	Wasteful							
Lowest Cost Source of Water	\$1.53		-								
Melded Cost of Water		\$2.34									
Loaded Cost of Imported Water			\$3.29	\$3.29							
District Wide Conservation		\$0.08	\$0.08	\$0.08							
Water Banking				\$2.08							
Targeted Conservation			\$1.16	\$4.92							
Natural Treatment Systems (NTS)			\$0.62	\$4.27							
Total Cost per Tier	\$1.53	\$2.42	\$5.15	\$14.64							
FY 2021 Rates by Tier	\$1.47	\$2.00	\$4.86	\$13.63							
Change	\$0.06	\$0.42	\$0.29	\$1.01							

The recycled system has three sources of water, and the same approach is applied to establishing cost-of-service rates. The allocated costs associated with the recycled tiers for FY 2022 through 2023 are as follows:

FY 20	FY 2022 through 2023 Recycled Water											
Allocation of Acre Feet by Source of Supply												
	Low	Base		-								
Tiers	Volume	Rate	Inefficient	Was te ful	Total							
Sales by Tier in AF	27,868	27,758	2,717	1,832	60,175							
Sources of Water												
Produced	(27,868)	(17,912)			(45,780)							
Groundwater		(7,515)			(7,515)							
Imported Water		(2,332)	(2,717)	(1,832)	(6,880)							
Net Allocation	0	0	0	0	0							

Rates per ccf Based on Cost of Service											
	Low	Base									
Building Tiered Rates	Volume	Rate	Inefficient	Was te ful							
Lowest Cost Source of Water	\$1.23										
Melded Cost of Water		\$2.08									
Loaded Cost of Imported Water			\$3.31	\$3.31							
District Wide Conservation		\$0.08	\$0.08	\$0.08							
Targeted Conservation				\$0.65							
Natural Treatment Systems (NTS)			\$0.64	\$3.16							
Total Cost per Tier	\$1.23	\$2.16	\$4.03	\$7.20							
FY 2021Rates by Tier	\$1.19	\$1.57	\$3.15	\$6.62							
Change	\$0.04	\$0.59	\$0.88	\$0.58							

Fixed Service Charge:

The fixed service charge provides for those costs that remain constant, increasing from passthrough rates or with the Consumer Price Index (CPI). The potable and recycled fixed water service charge is proposed to increase by \$0.45 per month to \$10.80 for a 5/8-inch meter. The proposed increase to the monthly sewer service charge is \$0.80 per month to \$20.35 for a typical residential customer. These increases are to be effective from February 1, 2022 until June 30, 2023.

Pumping Surcharges:

IRWD's pumping surcharges were developed in detail through the Embedded Energy Study in FY 2015-16. The study provides a nexus between the surcharge and the cost associated with moving the water to higher elevations. This study was updated in 2019 and included new rate recommendations. The most recent pumping surcharge rate increase was in July 2019.

The proposed pumping surcharges for February 1, 2022 include increases based on the rates that were deferred for FY 2020-21 and on rising energy costs as identified in the FY 2021-22 and FY 2022-23 budgets. At the Committee meeting, staff will review proposed pumping surcharges.

Finance and Personnel Committee: Fiscal Year 2022 through 2023 Rates and Charges October 14, 2021 Page 5

ISCAL IMPACTS:

Based on Alterative #3 as described above, the proposed commodity rates are expected to cover budgeted Board-approved operating variable costs. Proposed fixed water and sewer service charges will cover operating fixed costs. The proposed rate increases will result in contributions to the Enhancement and Replacement Fund totaling approximately \$66.0 million. The conservation fund is expected to generate and use approximately \$29.5 million over the same two fiscal years.

ENVIRONMENTAL COMPLIANCE:

This item is not a project as defined in the California Environmental Quality Act Code of Regulations, Title 14, Chapter 3, Section 15378.

RECOMMENDATION:

That the Committee review and provide comments on the proposed rates and charges.

LIST OF EXHIBITS:

Exhibit "A" – Draft Rate increases based upon approved Operating Budgets for FY 2021-22 and FY 2022-23



CURRENT AND PROPOSED RESIDENTIAL RATES

Before Rate Adjustment:	Potable				
Current Residential Rates:	Water (1)	Sewer (2)			
Low Volume	\$1.47				
Commodity Rate	\$2.00				
Operations	\$7.55	\$9.42			
Replacements	\$2.10	\$9.31			
Enhancements	\$0.70	\$0.82			
Total Service Charge	\$10.35	\$19.55			
Commodity (12ccf's)	\$21.35				
Current Monthly	\$51.2	5			
Proposed Residential Rate Adjustment:					
Low Volume	\$1.53				
Base Commodity Rate	\$2.42				
Operations	\$7.97	\$10.25			
Replacements	\$2.13	\$9.28			
Enhancements	\$0.70	\$0.82			
Total Service Charge	\$10.80	\$20.35			
Commodity	\$24.59				
Proposed Monthly	\$55.74	4			
Current Monthly	\$51.25				
Difference	\$4.49				
Change %	8.8%)			
2 Year Increase Commodity, Partial Revenue	Recovery				

(1) Water - District Average usage assumes 12 ccf's per month.

October 14, 2021 Prepared by: L. Srader Submitted by: T. Mitcham Approved by: Paul A. Cook

FINANCE AND PERSONNEL COMMITTEE

EMPLOYEE POPULATION AND TURNOVER STATUS REPORT

SUMMARY:

Staff has prepared various population and turnover reports for Committee review.

FISCAL IMPACTS:

None.

ENVIRONMENTAL COMPLIANCE:

Not applicable.

RECOMMENDATION:

Receive and file.

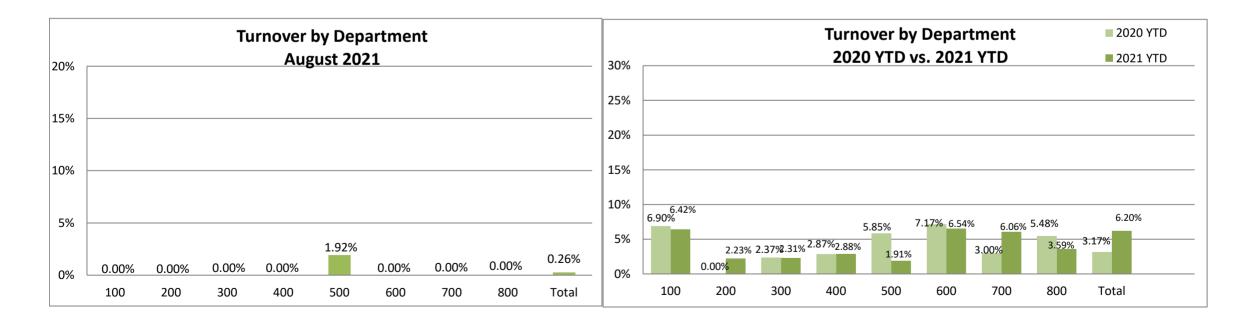
LIST OF EXHIBITS:

Exhibit "A" – Employee Population/Turnover Status Report

EXHIBIT A

IRVINE RANCH WATER DISTRICT EMPLOYEE POPULATION STATUS REPORT August 2021

	@8/01/21	@8/01/21 Current Month Activity								@8/31/21 FY 21/22 A			Avg FYTD	Avg FYTD	Internal '	Turnover	External 7	Furnover
	Positions	New	Te	rms	Promo	Trnsfr	Latera	l Trnsfr	Positions	Positions	Budgeted	Filled Budget	Temp Emp	Total Filled	Current	2021	Current	2021
Dept	Filled	Hires	Vol	Invol	In	Out	In	Out	Filled	Unfilled	Positions	Positions	FTE	Positions	Period	YTD	Period	YTD
100	15.0								15.0	1	16.0	15.0	0.0	15.0	0.00%	0.00%	0.00%	6.45%
200	90.0	1							91.0	1	92.0	90.0	0.0	90.0	0.00%	0.00%	0.00%	2.23%
300	43.0								43.0	1	44.0	43.0	0.0	43.0	0.00%	0.00%	0.00%	2.31%
400	68.0								68.0	5	73.0	67.5	1.9	69.4	0.00%	1.44%	0.00%	2.89%
500	52.0	1	1						52.0	10	62.0	52.5	2.0	54.5	0.00%	0.00%	1.92%	3.82%
600	30.0								30.0	3	33.0	30.5	3.9	34.4	0.00%	0.00%	0.00%	6.56%
700	32.0								32.0	2	34.0	32.5	0.0	32.5	0.00%	0.00%	0.00%	6.08%
800	54.0								54.0	7	61.0	54.0	0.0	54.0	0.00%	0.00%	0.00%	3.60%
Totals	384	2	1	0	0	0	0	0	385.0	30	415.0	385.0	7.8	392.8	0.00%	0.42%	0.26%	5.85%
8/20	383	5	0	0	0	0	0	0	388	24	412.0	0.0	16.4	16.4	0.00%	0.53%	0.00%	3.17%

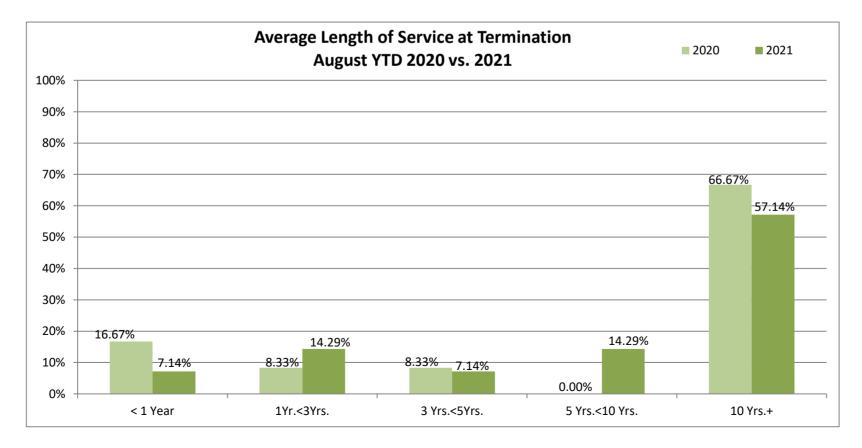


100-GM, HR, Safety; 200-Fin., Cust. Serv., IS, Purch.; 300-Eng.: 400-Water Ops; 500-Recycling; 600-WQ&RC; 700-Water Res., Recyc. Water and Public Affairs; 800-Adm. & Maintenance Ops

IRVINE RANCH WATER DISTRICT TURNOVER LONGEVITY RATIO August 2021

															YTD	Turnover Longev	ity Ratio	
Dept.	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD	<1 Year	1Yr<.3Yrs.	3 Yrs.<5Yrs.	5 Yrs.<10 Yrs.	10 Yrs.+
100						1							1				1	
200	1					1							2				1	1
300		1											1					1
400					1	1							2			1		1
500						1		1					2					2
600			1				1						2	1				1
700						1	1						2		1			1
800						2							2		1			1
2021 Total	1	1	1	0	1	7	2	1	0	0	0	0	14	1	2	1	2	8
2020 Data	2	0	2	2	3	1	2	0	1	1	0	4	18					
	Percentage of Total Turnover									nover	7.14%	14.29%	7.14%	14.29%	57.14%			

2021 Average YTD Length of Service at Termination	12.57 Years
2020 Average YTD Length of Service at Termination	16.33 Years
2019 Average YTD Length of Service at Termination	9.21 Years
2018 Average YTD Length of Service at Termination	13.85 Years
2017 Average YTD Length of Service at Termination	14.35 Years



IRVINE RANCH WATER DISTRICT EMPLOYEE POPULATION STATUS REPORT

August 2021

NEW HIRES												
Date	Dept	Employee Name	Position	Comments								
08/09/21	200	Aaron Solorzano	User Support Manager									
08/16/21	500	Mathew Folmar	Operator II									

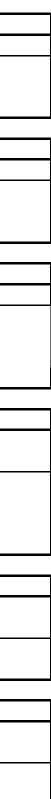
	TERMINATIONS											
Date	Dept	Employee Name	Position	Reason	Comments							

	RETIREMENTS											
Date	Dept	Employee Name	Position	Reason	Comments							
08/27/21	500	Henry Solis	Collection Systems Supervisor	RET								

	PROMOTIONS									
	Departing									
Date	Dept	Employee Name	Departing Position	New Dept	New Position					

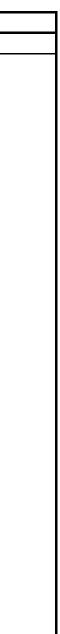
	TRANSFERS									
Effective	Departing									
Date	Dept	Employee Name	Departing Position	New Dept	New Position					

	CROSS TRAINING								
	Effective	Departing							
	Date	Dept	Employee Name	Departing Position	New Dept	New Position			
I									



IRVINE RANCH WATER DISTRICT EMPLOYEE POPULATION STATUS REPORT August 2021

		UNFILLED POSITIONS	
Dept	Position	Salary Grade	Comments
100	Safety Manager	U17.E	
200	Manager of Contract Admin & Risk	U19.E	Recruiting
300	Development Services Supervisor	U10.E	
400	Water Maintenance Technician II	22.N	
400	Field Services Manager	U18.E	
400	Metering Systems Technician I	16.N	
400	Water Maintenance Technician III	26.N	
400	Water Maintenance Technician I	16.N	
500	Process Specialist	32.N	
500	Collection Systems CCTV Technician	21.N	
500	Senior Collection Systems CCTV Tech	25.N	
500	Operations Supervisor	S35.N	
500	Collection Systems Supervisor	S32.N	
500	Collection Systems Supervisor	S32.N	
500	Operator II	27.N	Recruiting
500	Operator III	29.N	Recruiting
500	Operator I	27.N	Recruiting
500	Automation Specialist	32.N	
600	Senior Scientist	32.N	Recruiting
600	Scientist	28.N	Recruiting
600	Scientist	28.N	Recruiting
700	Water Efficiency Supervisor	U12.E	Recruiting
700	Engineer	U17.E	Recruiting
800	Reliability Engineer	U20.E	
800	Electrical Technician	30.N	
800	Instrumentation Technician	30.N	
800	Instrumentation Technician	28.N	
800	Fleet/Facilities Manager	U17.E	Recruiting
800	Electrical Technician	28.N	Recruiting
800	Director of Field Operations	U27.E	



IRVINE RANCH WATER DISTRICT EMPLOYEE POPULATION STATUS REPORT

August 2021

LEAVE OF ABSENCE										
Type of										
Leave	Status	Began	Return Date	Length	Comments					
FMLA/CFRA	SDI	4/16/2021	10/15/2021	5 months						
FMLA/CFRA	SDI	6/29/2021	9/6/2021	2 months						
FMLA/CFRA	SDI	8/20/2021	9/19/2021	1 week						
FMLA/CFRA	SDI	7/20/2021	11/29/2021	1 month						

	Original	Date Leave				
Leave	Status	Began	Return Date	Length	Return Date	Comments
FMLA/CFRA	SDI	7/29/2020	8/31/2020	1 month	8/31/2020	Returned
FMLA/CFRA	SDI	7/21/2020	9/2/2020	2 weeks	09/02/20	Returned
FMLA/CFRA	SDI	8/4/2020	9/8/2020	1 month	09/08/20	Returned
FMLA/CFRA	SDI	9/22/2020	10/15/2020	1 month	10/15/20	Returned
FFCRA/FMLA	SDI	9/8/2020	10/12/2020	2 months	10/12/20	Returned
FFCRA/FMLA	LVBNK	9/8/2020	10/8/2020	1 month	10/08/20	Returned

IRVINE RANCH WATER DISTRICT EMPLOYEE POPULATION STATUS REPORT

	Length of	Term	ination	
Month	Employment	Vol	Invol	Comments
January	28 years, 9 months	Х		Retirement
February	13 years, 10 months	Х		Moved out of state
March	9 months		X	Probation Rejection
April				
May	3 years, 9 months	Х		New employment
June	2 years, 11 months	Х		Moved out of state
	6 years, 2 months	Х		Otay Water District
	11 years	Х		City of Torrance
	2 years	Х		Metropolitan Water
	5 years	Х		Other Employment
	12 years, 8 months	Х		Retirement
	30 years	Х		Retirement
July	32 years, 5 months	Х		Retirement
	12 years, 1 month	Х		Retirement
August	25 years, 7 months	Х		Retirement
September				
October				
November				
December				

IRVINE RANCH WATER DISTRICT SUMMARY AGENCY & DISTRICT TEMPORARY EMPLOYEES

						ACTIV	E				
Current	FYTD Ave	PERS				Est		Expected	Actual	Projected	Actual
Month	Hours Worked	Enroll-	Agency		Hourly	Hours per	Est Cost	Duration	Worked	Cost	Cost
FTE	FTE	ment		Dept	Rate	Month	Per Month	(Months)	(Months)	FY' YTD	FY 'YTD
0.00	0.00			100							
1.00	0.98	Yes		200	22.37	168	3,758.16	12	2	7,516.32	7,583.43
1.00	0.98			200	27.70	1.00	< 222 < 0	10		12 (77 20)	10 55 6 00
0.75	0.81	No		300	37.70	168	6,333.60	12	2	12,667.20	10,556.00
0.00	0.00	No		300	18.00	84	1,512.00	12	2	3,024.00	4,320.00
0.00	0.00	No		300	18.00	84	1,512.00	12	2	3,024.00	4,680.00
0.95	0.91	No		300	17.00	84	1,428.00	12	2	2,856.00	5,355.00
1.70	1.72			300		1.10					
1.00	0.96	No	X	400	23.92	168	4,018.56	6	2	8,037.12	8,037.12
0.00	0.12	No	X	400	30.53	168	5,129.04	6	2	10,258.08	1,221.20
0.00	0.00	No	Х	400	32.26	168	5,419.68	4	1	5,419.68	1,290.40
0.75	0.84	Yes		400	23.92	168	4,018.56	2	2	8,037.12	6,936.80
1.75	1.92			400		1.50		10			
1.00	0.98	Yes		500	29.23	168	4,910.64	12	2	9,821.28	9,938.20
1.00	1.00	No	Х	500	33.13	168	5,565.84	6	2	11,131.68	11,943.37
2.00	1.98		37	500	22.74	1.00	5 502 60			11.007.24	11.224.04
1.00	1.00	No	X	600	32.76	168	5,503.68	6	2	11,007.36	11,334.96
1.00	0.98	No	Х	600	32.76	168	5,503.68	12	2	11,007.36	11,310.39
0.00	0.00	No		600	14.00	84	1,176.00	10	2	2,352.00	42.00
0.00	0.00	No	V	600	14.00	84	1,176.00	10	2	2,352.00	1,792.00
1.00	0.95	No No	X	600	46.43	1687	78,327.41	5	2	156,654.82	15,298.69
1.00 4.00	0.98	No	Х	600 600	32.76	168	5,503.68	2	2	11,007.36	11,105.64
4.00 1.00	3.90 0.98	No	X	700	30.92	168	5,194.56	6	2	10,389.12	10,512.80
0.98	0.98	No		700	30.92 30.92	168	5,194.56	6 6	2	10,389.12	10,312.80
0.98	0.93	EXC	Λ	700	14.00	84	1,176.00	12	2	2,352.00	4,284.00
2.82	2.82	LAC		700 700	14.00	04	1,170.00	14	2	2,332.00	7,204.00
2.02	2.02			700	•						
0.00	0.00			800							
13.28	13.31										

IRVINE RANCH WATER DISTRICT SUMMARY AGENCY & DISTRICT TEMPORARY EMPLOYEES

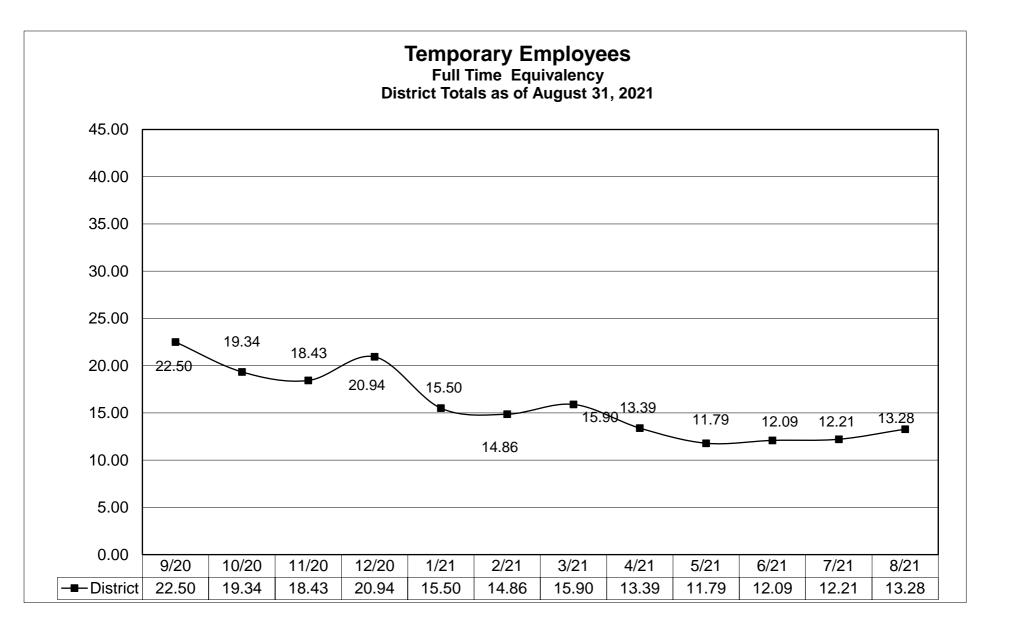
						TERMINA	TED				
Current	Avg FYTD	Active				Est		Expected	Actual	Projected	Actual
Month	Temp Emp	PERS	Agency		Hourly	Hours per	Est Cost	Duration	Worked	Cost	Cost
FTE	FTE	Y/N *		Dept	Rate	Month	Per Month	(Months)	(Months)	FYTD	FYTD
0.00	0.00			100							
0.00	0.00			200							
0.00	0.00			300							
0.00	0.00			400							
0.00	0.00			500							
0.00	0.00			600							
0.00	0.00			700							
0.00	0.00			700							
0.00	0.00			800							
0.00	0.00									299,303.62	147,745.59

EXC = Exclude from PERS enrollment

Yes= Temporary employee enrolled in PERS Membership

No=Temporary Agency employee

*Data reported 30 days in arrears



October 14, 2021 Prepared by: O. Mendoza / J. Davis Submitted by: R. Jacobson / C. Clary Approved by: Paul A. Cook

FINANCE AND PERSONNEL COMMITTEE

MONTHLY INVESTMENT AND DEBT REVIEW

SUMMARY:

The following items are submitted for the Committee's review and consideration:

- The Investment Portfolio Summary Report as of September 30, 2021, as outlined in Exhibit "A";
- The U.S. Treasury Yield Curve as of September 30, 2021, as shown in Exhibit "B";
- The Summary of Fixed and Variable Debt as of September 30, 2021, as outlined in Exhibit "C"; and
- The Summary of Variable Rate Debt Rates as of September 30, 2021, as outlined in Exhibit "D".

BACKGROUND:

Investment Portfolio:

The rate of return for the fixed income investment portfolio was 0.44%, which was a 0.01% decrease from August's rate of 0.45%. Including real estate investments, the weighted average rate of return for IRWD's investment portfolio for September 2021 was 2.73%, which was a 0.02% increase from August's rate of 2.71%.

Debt Portfolio:

As of September 30, 2021, IRWD's weighted average all-in variable rate was 0.34%, which is unchanged from August's rate. Including IRWD's weighted average fixed rate bond issues of 3.70% and the negative cash accruals from fixed payer interest rate swaps, which hedge a portion of the District's variable rate debt, the total average debt rate was 2.91%, a 0.03% decrease from August's rate of 2.94%.

FISCAL IMPACTS:

Fiscal impacts are outlined above and included in the exhibits provided.

ENVIRONMENTAL COMPLIANCE:

This item is not a project as defined in the California Environmental Quality Act Code of Regulations, Title 14, Chapter 3, Section 15378.

Finance and Personnel Committee: Monthly Investment and Debt Review October 14, 2021 Page 2

RECOMMENDATION:

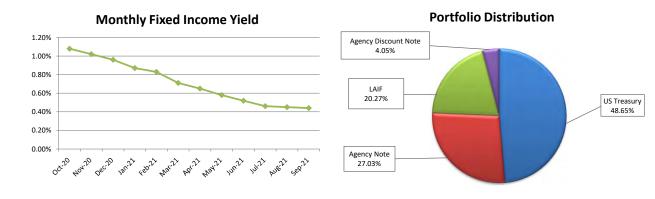
Receive and file.

LIST OF EXHIBITS:

- Exhibit "A" Investment Portfolio Summary as of September 30, 2021
- Exhibit "B" Yield Curve as of September 30, 2021
- Exhibit "C" Summary of Fixed and Variable Debt as of September 30, 2021

Exhibit "D" – Summary of Variable Rate Debt Rates as of September 30, 2021

Exhibit "A" Irvine Ranch Water District Investment Portfolio Summary September 2021

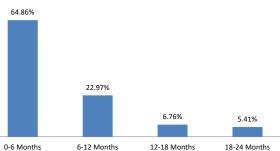


Investment Summary

PAR	Book Value	Market Value
180,000,000	180,532,573	180,565,600
100,000,000	100,337,158	100,499,300
75,000,000	75,000,000	75,006,223
15,000,000	14,998,090	14,999,400
370,000,000	370,867,821	371,070,523
	180,000,000 100,000,000 75,000,000 15,000,000	180,000,000 180,532,573 100,000,000 100,337,158 75,000,000 75,000,000 15,000,000 14,998,090



Maturity Distribution



Top Issuers

Issuer	PAR	% Portfolio
US Treasury	180,000,000	48.65%
State of California Tsy.	75,000,000	20.27%
Fed Farm Credit Bank	55,000,000	14.86%
Fed Home Loan Bank	35,000,000	9.46%
Fed Natl Mortgage Assoc	15,000,000	4.05%
Fed Home Loan Mortgage Corp	10,000,000	2.70%
Grand Total	370,000,000	100.00%

IRVINE RANCH WATER DISTRICT INVESTMENT SUMMARY REPORT

09/30/2	1

SETTLMT	Call Schedule	Initial Call	Maturity Date	Rating	INVESTMENT TYPE	INSTITUTION / ISSUER	PAR Amount	COUPON DISCOUNT	YIELD	ORIGINAL COST	CARRY VALUE	MARKET VALUE ⁽¹⁾ 9/30/2021	UNREALIZED ⁽²⁾ GAIN/(LOSS)
07/24/20			10/01/21		LAIF	State of California Tsy.	\$75,000,000		0.270%	\$75,000,000.00	\$75,000,000.00	75,006,222.75	6,222.75
07/19/21	NA	NA	10/05/21	NR	FHLB - Discount Note	Fed Home Loan Bank	5,000,000	0.040%	0.041%	4,999,566.67	4,999,811.11	5,000,000.00	188.89
08/13/20	NA	NA	10/07/21	Aaa/AA+/AAA	FNMA - Note	Fed Natl Mortgage Assoc	10,000,000	1.375%	0.143%	10,141,500.00	10,012,128.57	10,002,200.00	(9,928.57)
10/11/19	NA	NA	10/15/21	Aaa/AA+/NR	Treasury - Note	US Treasury	5,000,000	2.875%	1.540%	5,131,640.63	5,007,880.53	5,005,400.00	(2,480.53)
10/22/19	NA	NA	10/15/21	Aaa/AA+/AAA	FFCB - Note	Fed Farm Credit Bank	5,000,000	1.400%	1.642%	4,976,500.00	4,998,571.82	5,002,550.00	3,978.18
10/29/20	NA	NA	10/19/21	Aaa/NR/NR	FHLB - Note	Fed Home Loan Bank	10,000,000	0.125%	0.127%	9,999,800.00	9,999,972.96	10,000,000.00	27.04
10/27/20	NA	NA	10/26/21	NR	FFCB - Discount Note	Fed Farm Credit Bank	5,000,000	0.130%	0.132%	4,993,427.78	4,999,006.94	4,999,950.00	943.06
11/05/19	NA	NA	11/15/21	Aaa/NR/AAA	Treasury - Note	US Treasury	5,000,000	2.875%	1.610%	5,125,585.94	5,012,711.13	5,017,200.00	4,488.87
07/15/21	NA	NA	11/18/21	Aaa/NR/AAA	Treasury - Bill	US Treasury	10,000,000	0.040%	0.041%	9,998,600.00	9,999,133.33	9,999,600.00	466.67
06/11/21	NA	NA	11/26/21	Aaa/NR/AAA	Treasury - Bill	US Treasury	5,000,000	0.030%	0.030%	4,999,300.00	4,999,641.67	4,999,700.00	58.33
11/08/19	NA	NA	11/30/21	Treasury - Bill	Treasury - Note	US Treasury	5,000,000	1.750%	1.680%	5,007,031.25	5,000,840.39	5,013,850.00	13,009.61
03/17/21	NA	NA	11/30/21	Aaa/AA+/NR	Treasury - Note	US Treasury	5,000,000	1.875%	0.057%	5,064,120.00	5,026,095.35	5,014,900.00	(11,195.35)
09/28/20	NA	NA	12/03/21	Aaa/AA+/AAA	FFCB - Note	Fed Farm Credit Bank	5,000,000	0.150%	0.120%	5,001,765.00	5,000,380.85	5,000,600.00	219.15
10/30/20	NA	NA	12/15/21	Aaa/NR/AAA	Treasury - Note	US Treasury	5,000,000	2.625%	0.127%	5,140,429.69	5,035,876.20	5,026,400.00	(9,476.20)
04/23/20	NA	NA	12/20/21	Aaa/AA+/NR	FHLB - Note	Fed Home Loan Bank	10,000,000	1.625%	0.309%	10,217,480.00	10,053,472.81	10,034,500.00	(18,972.81)
06/30/21	NA	NA	12/30/21	Aaa/AA+/NR	Treasury - Bill	US Treasury	5,000,000	0.040%	0.041%	4,998,983.33	4,999,333.33	4,999,550.00	216.67
11/25/19	NA	NA	12/31/21	Aaa/NR/AAA	Treasury - Note	US Treasury	5,000,000	2.000%	1.619%	5,039,062.50	5,006,162.40	5,024,150.00	17,987.60
06/02/21	NA	NA	12/31/21	Aaa/NR/AAA	Treasury - Note	US Treasury	10,000,000	2.125%	0.027%	10,121,093.75	10,069,114.83	10,051,400.00	(17,714.83)
08/31/21	NA	NA	01/10/22	NR	FFCB - Discount Note	Fed Farm Credit Bank	5,000,000	0.040%	0.041%	4,999,266.67	4,999,272.23	4,999,450.00	177.77
05/26/21	NA	NA	01/11/22	Aaa/AA+/AAA	FNMA - Note	Fed Natl Mortgage Assoc	5,000,000	2.625%	0.031%	5,081,057.95	5,046,520.21	5,034,600.00	(11,920.21)
11/25/19	NA	NA	01/13/22	Aaa/NA/NR	FHLMC - Note	Fed Home Loan Mortgage Corp	5,000,000	2.375%	1.635%	5,077,250.00	5,013,271.15	5,032,750.00	19,478.85
08/14/20	NA	NA	01/13/22	Aaa/AA+/AAA	FHLMC - Note	Fed Home Loan Mortgage Corp	5,000,000	2.375%	0.147%	5,157,297.23	5,040,769.49	5,032,750.00	(8,019.49)
03/08/19	NA	NA	01/15/22	Aaa/AA+/NR	Treasury - Note	US Treasury	5,000,000	2.500%	2.460%	5,005,468.75	5,000,712.40	5,035,300.00	34,587.60
12/19/19	NA	NA	01/31/22	Aaa/NR/AAA	Treasury - Note	US Treasury	5,000,000	1.875%	1.641%	5,024,218.75	5,004,756.14	5,030,300.00	25,543.86
03/21/19	NA	NA	02/03/22	Aaa/AA+/AAA	FFCB - Note	Fed Farm Credit Bank	5,000,000	2.030%	2.361%	4,954,350.00	4,993,261.19	5,032,900.00	39,638.81
12/19/19	NA	NA	02/15/22	Aaa/NR/AAA	Treasury - Note	US Treasury	5,000,000	2.500%	1.652%	5,089,453.13	5,018,933.68	5,045,300.00	26,366.32
11/13/20	NA	NA	02/28/22	Aaa/NR/AAA	Treasury - Note	US Treasury	5,000,000	1.875%	0.139%	5,112,304.69	5,042,828.06	5,037,500.00	(5,328.06)
11/19/20	NA	NA	02/28/22	Aaa/NR/AAA	Treasury - Note	US Treasury	5,000,000	1.750%	0.126%	5,103,710.94	5,040,060.02	5,035,150.00	(4,910.02)
06/09/21	NA	NA	02/28/22	Aaa/NR/AAA	Treasury - Note	US Treasury	5,000,000	1.125%	0.051%	5,038,964.84	5,026,566.94	5,021,900.00	(4,666.94)
03/08/19	NA	NA	03/11/22	Aaa/AA+/NR	FHLB - Note	Fed Home Loan Bank	5,000,000	2.500%	2.549%	5,002,750.00	5,000,477.93	5,054,600.00	54,122.07
12/23/20	NA	NA	03/22/22	Aaa/AA+/AAA	FFCB - Note	Fed Farm Credit Bank	10,000,000	0.090%	0.090%	10,000,000.00	10,000,000.00	10,001,900.00	1,900.00
12/19/19	NA	NA	03/31/22	Aaa/NR/AAA	Treasury - Note	US Treasury	5,000,000	1.875%	1.645%	5,025,585.94	5,006,480.95	5,044,900.00	38,419.05
04/30/21	NA	NA	03/31/22	Aaa/NR/AAA	Treasury - Note	US Treasury	5,000,000	0.375%	0.056%	5,014,648.44	5,009,226.33	5,007,800.00	(1,426.33)
02/21/20	NA	NA	04/14/22	Aaa/AA+/AAA	FFCB - Note	Fed Farm Credit Bank	5,000,000	1.400%	1.414%	4,998,500.00	4,999,434.87	5,035,400.00	35,965.13
04/23/20	NA	NA	04/21/22	Aaa/AA+/NR	FFCB - Note	Fed Farm Credit Bank	10,000,000	1.580%	0.320%	10,250,200.00	10,082,483.52	10,083,500.00	1,016.48
08/12/21	NA	NA	05/31/22	Aaa/NR/AAA	Treasury - Note	US Treasury	10,000,000	1.750%	0.061%	10,135,156.25	10,158,995.03	10,111,700.00	(47,295.03)
04/22/21	NA	NA	06/30/22	Aaa/NR/AAA	Treasury - Note	US Treasury	10,000,000	0.125%	0.082%	10,005,078.13	10,003,533.63	10,003,100.00	(433.63)
04/30/21	NA	NA	06/30/22	Aaa/NR/AAA	Treasury - Note	US Treasury	5,000,000	0.125%	0.082%	5,002,539.06	5,001,799.99	5,001,550.00	(249.99)
05/28/21	NA	NA	06/30/22	Aaa/NR/AAA	Treasury - Note	US Treasury	5,000,000	0.125%	0.064%	5,003,320.31	5,002,519.43	5,001,550.00	(969.43)
05/20/21	NA	NA	06/30/22	Aaa/NR/AAA	Treasury - Note	US Treasury	5,000,000	1.750%	0.065%	5,093,750.00	5,069,735.22	5,062,100.00	(7,635.22)
01/15/20	NA	NA	07/15/22	Aaa/AA+/NR	FFCB - Note	Fed Farm Credit Bank	5,000,000	1.600%	1.594%	5,000,750.00	5,000,260.69	5,061,500.00	61,239.31
04/28/21	NA	NA	08/31/22	Aaa/NR/NR	Treasury - Note	US Treasury	5,000,000	0.125%	0.102%	5,001,562.50	5,001,160.71	5,001,150.00	(10.71)
04/28/21	NA	NA	09/09/22	Aaa/AA+/NR	FHLB - Note	Fed Home Loan Bank	5,000,000	2.000%	0.112%	5,128,632.30	5,096,152.00	5,089,550.00	(6,602.00)
04/22/21	NA	NA	10/31/22	Aaa/NR/AAA	Treasury - Note	US Treasury	10,000,000	0.125%	0.112%	10,002,343.75	10,004,522.70	10,000,400.00	(4,122.70)
05/20/21	NA	NA	11/30/22	Aaa/NR/AAA	Treasury - Note	US Treasury	5,000,000	0.125%	0.103%	5,001,647.15	5,001,340.70	4,999,200.00	(2,140.70)
09/30/21	NA	NA	01/31/23	Aaa/NR/AAA	Treasury - Note	US Treasury	5,000,000	0.125%	0.143%	4,998,828.13	4,998,830.53	4,997,650.00	(1,180.53)
09/09/21	NA	NA	03/31/23	Aaa/AA/AAA	Treasury - Note	US Treasury	10,000,000	0.125%	0.143%	9,995,703.13	9,995,869.56	9,990,600.00	(5,269.56)
09/30/21	NA	NA	04/30/23	Aaa/AA/AAA Aaa/AA/AAA	Treasury - Note	US Treasury	10,000,000	0.125%	0.202%	9,987,890.63	9,987,911.62	9,986,300.00	(1,611.62)
SUB-TOTAL							\$370,000,000	-		\$372,248,115.21	\$370,867,821.15	\$371,070,522.75	\$202,701.60

IRVINE RANCH WATER DISTRICT INVESTMENT SUMMARY REPORT

						09/30/21						
SETTLMT	Call Schedule	Initial Call	Maturity Date	Rating	INVESTMENT TYPE	INSTITUTION / ISSUER	PAR Amount	COUPON DISCOUNT	ORIGINAL YIELD COST	CARRY VALUE	MARKET VALUE ⁽¹⁾ 9/30/2021	UNREALIZED ⁽²⁾ GAIN/(LOSS)
TOTAL INVE	ESTMENTS						\$370,000,000)	\$372,248,115	.21 \$370,867,821.1	5 \$371,070,522.75	\$202,701.60
					Petty Cash Ck Balance	Bank of America	EC	R 0.19%	3,400 20,002,332 \$392,253,847	.77		
⁽¹⁾ LAIF market va	alue is as of th	e most rece	ent quarter-end a	s reported by LAI	F.			Outstanding Va	riable Rate Debt			\$247,300,000
Security market v and/or broker dea		rmined usir	ng Bank of New	York ("Trading P	rices"), Bloomberg			Net Outstanding Investment Bala	Variable Rate Debt (Less \$6) million fixed-payer swa	ups)	\$187,300,000 \$392,253,848
		carry valu	e using the tradir	g value provided	by Bank of New York/or Broke	rs			ariable Rate Debt Ratio:			\$592,255,848 209%
	e		st recent quarter	e .	-,				age Number of Days To Mat	rity		108
										Investment	Real Estate ⁽³⁾	Weighted Avg.
										Portfolio	Portfolio	Return
									Septen	ıber 0.44%	11.53%	2.73%
This Investment S										gust 0.45%	11.53%	2.71%
and provides suff *S - Step up	icient liquidity	v to meet th	e next six month	s estimated expen	ditures.				Cha	nge -0.01%		0.02%

IRVINE RANCH WATER DISTRICT SUMMARY OF MATURITIES

09/30/21

DATE	TOTAL	%	LAIF	Agency Notes	Agency Discount Notes	Municipal Bonds	US Treasury
09/21	75,000,000	20.27%	\$75,000,000				
			\$73,000,000	25 000 000	10,000,000		5 000 000
10/21	40,000,000	10.81%		25,000,000	10,000,000		5,000,000
11/21	30,000,000	8.11%		15 000 000			30,000,000
12/21	40,000,000	10.81%		15,000,000			25,000,000
01/22	30,000,000	8.11%		15,000,000	5,000,000		10,000,000
02/22	25,000,000	6.76%		5,000,000			20,000,000
03/22	25,000,000	6.76%		15,000,000			10,000,000
04/22	15,000,000	4.05%		15,000,000			
05/22	10,000,000	2.70%					10,000,000
06/22	25,000,000	6.76%					25,000,000
07/22	5,000,000	1.35%		5,000,000			
08/22	5,000,000	1.35%					5,000,000
SUB-TOTAL	\$325,000,000	87.84%	\$75,000,000	95,000,000	15,000,000		140,000,000
13 Months - 3 YEARS							
9/01/2022 - 11/31/2022	\$20,000,000	5.41%		5,000,000			15,000,000
12/01/2022 - 02/31/2023	\$5,000,000	1.35%					5,000,000
03/01/2023 +	\$20,000,000	5.41%					20,000,000
TOTALS	\$370,000,000	100.00%	\$75,000,000	100,000,000	15,000,000		180,000,000

4.05%

Irvine Ranch Water District Summary of Real Estate - Income Producing Investments 6/30/2021

	ACQUISITION DATE	PROPERTY TYPE	OWNERSHIP INTEREST	(ORIGINAL COST	MA	RKET VALUE 6/30/2021	ANNUALIZED RATE OF RETURN QUARTER ENDED 6/30/2021
Sycamore Canyon	Dec-92	Apartments	Fee Simple	\$	43,550,810	\$	170,000,000	20.85%
Wood Canyon Villas	Jun-91	Apartments	Limited Partner	\$	6,000,000	\$	32,258,924	8.53%
ITC (230 Commerce)	Jul-03	Office Building	Fee Simple	\$	5,739,845	\$	12,000,000	10.62%
Waterworks Business Pk.	Nov-08	Research & Dev.	Fee Simple	\$	8,630,577	\$	11,600,000	7.27%
Sand Canyon Professional Center - Medical Office	Jul-12	Medical Office	Fee Simple	\$	8,648,594	\$	11,900,000	8.90%
Sand Canyon Professional Center - General Office	Sep-20	Office Building	Fee Simple	\$	25,985,968	\$	33,250,000	-0.90%
Total - Income Properties				\$	98,555,794	\$	271,008,924	11.53%

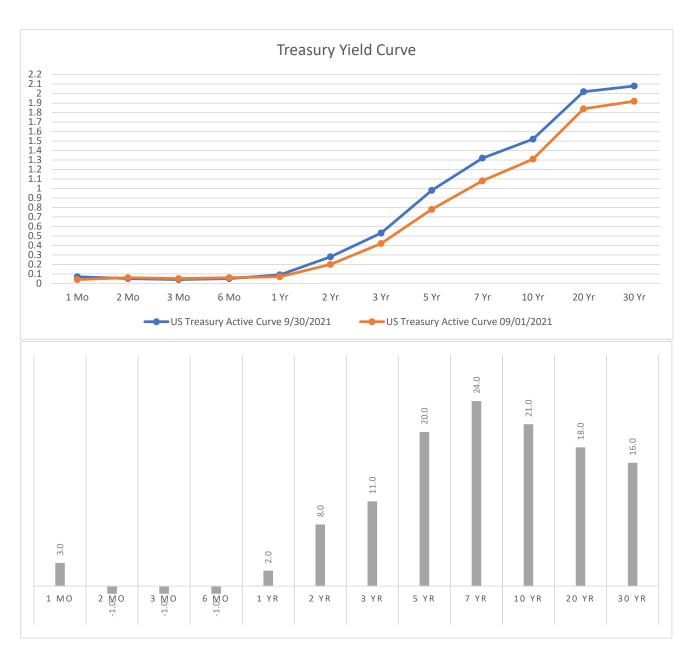
IRVINE RANCH WATER DISTRICT INVESTMENT SUMMARY REPORT INVESTMENT ACTIVITY Sep-21

MATURITIES/SALES/CALLS

PURCHASES

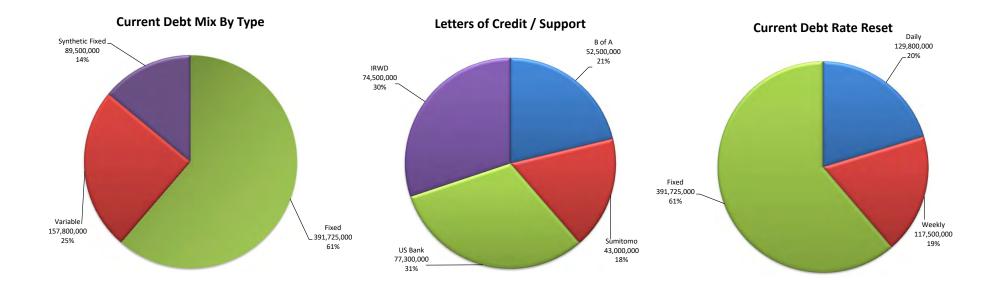
				Settlement				YIELD TO
DATE	SECURITY TYPE	PAR	YIELD	Date	Maturity Date	SECURITY TYPE	PAR	MATURITY
9/9/2021	Treasury - Bill	\$10,000,000	0.05%	9/9/2021	3/31/2023	Treasury - Note	\$10,000,000	0.15%
9/17/2021	FHLB - Note	\$5,000,000	0.13%	9/30/2021	1/31/2023	Treasury - Note	\$5,000,000	0.14%
9/30/2021	Treasury - Note	\$10,000,000	0.13%	9/30/2021	4/30/2023	Treasury - Note	\$10,000,000	0.20%
9/30/2021	FHLB - Note	\$10,000,000	0.12%					

Exhibit "B"



Tenor	US Treasury Active Curve 9/30/2021	US Treasury Active Curve 09/01/2021	Change
1 Mo	0.07	0.04	3.0
2 Mo	0.05	0.06	-1.0
3 Mo	0.04	0.05	-1.0
6 Mo	0.05	0.06	-1.0
1 Yr	0.09	0.07	2.0
2 Yr	0.28	0.2	8.0
3 Yr	0.53	0.42	11.0
5 Yr	0.98	0.78	20.0
7 Yr	1.32	1.08	24.0
10 Yr	1.52	1.31	21.0
20 Yr	2.02	1.84	18.0
30 Yr	2.08	1.92	16.0

Exhibit "C" Irvine Ranch Water District Summary of Fixed and Variable Rate Debt September 2021



Outstanding Par by Series

Series	Issue Date	Maturity Date	Remaining Principal	Percent	Letter of Credit/Support	Rmkt Agent	Mode	Reset
Series 1993	05/19/93	04/01/33	\$24,800,000	3.88%	US Bank	BAML	Variable	Daily
Series 2008-A Refunding	04/24/08	07/01/35	\$43,000,000	6.73%	Sumitomo	BAML	Variable	Weekly
Series 2011-A-1 Refunding	04/15/11	10/01/37	\$44,700,000	7.00%	IRWD	Goldman	Variable	Weekly
Series 2011-A-2 Refunding	04/15/11	10/01/37	\$29,800,000	4.66%	IRWD	Goldman	Variable	Weekly
Series 2009 - A	06/04/09	10/01/41	\$52,500,000	8.22%	US Bank	US Bank	Variable	Daily
Series 2009 - B	06/04/09	10/01/41	\$52,500,000	8.22%	B of A	Goldman	Variable	Daily
2016 COPS	09/01/16	03/01/46	\$113,325,000	17.73%	N/A	N/A	Fixed	Fixed
2010 Build America Taxable Bond	12/16/10	05/01/40	\$175,000,000	27.39%	N/A	N/A	Fixed	Fixed
Series 2016	10/12/16	02/01/46	\$103,400,000	16.18%	N/A	N/A	Fixed	Fixed
Total			\$639,025,000	100.00%				

IRVINE RANCH WATER DISTRICT

SUMMARY OF FIXED & VARIABLE RATE DEBT

September-21

ITN Daily

Weekly

	G	ENERAL BC	ND INFORMAT	ION						LET	TER OF CRE		RMATION					TF	RUSTEE INFOR	MATION	
VARIABLE RATE ISSUES	Issue Date	Maturity Date	Principal Payment Date	Payment Date	Original Par Amount	Remaining Principal	Letter of Credit	Reimbursment Agreement Date			MOODYS	S&P	FITCH	LOC Stated Amount	LOC Fee	Annual LOC Cost	Rmkt Agent	Reset	Rmkt Fees	Annual Cost	Trustee
SERIES 1993	05/19/93	04/01/33	Apr 1	5th Bus. Day	\$38,300,000	\$24,800,000	US BANK	05/07/15	12/15/21		Aa3/VMIG1	AA-/A-1+	N/R	\$25,134,290	0.3300%	\$82,943	BAML	DAILY	0.10%	\$24,800	BANK OF N
SERIES 2008-A Refunding	04/24/08	07/01/35	Jul 1	5th Bus. Day	\$60,215,000	\$43,000,000	SUMITOMO	04/01/11	05/28/25		A1/P-1	A/A-1	A/F1	\$43,636,164	0.3150%	\$137,454	BAML	WED	0.07%	\$30,100	BANK OF N
SERIES 2011-A-1 Refunding	04/15/11	10/01/37	Oct 1	1st Bus. Day	\$60,545,000	\$44,700,000	N/A	N/A	N/A		Aa1/VMIG1	A-1+	AAA/F1+	N/A	N/A	N/A	Goldman	WED	0.13%	\$55,875	BANK OF N
SERIES 2011-A-2 Refunding	04/15/11	10/01/37	Oct 1	1st Bus. Day	\$40,370,000	\$29,800,000	N/A	N/A	N/A		Aa1/VMIG1	A-1+	AAA/F1+	N/A	N/A	N/A	Goldman	WED	0.13%	\$37,250	BANK OF N
SERIES 2009 - A	06/04/09	10/01/41	Oct 1	1st Bus. Day	\$75,000,000	\$52,500,000	US BANK	04/01/11	12/15/21		Aa2/VMIG 1	AA-/A-1+	AA/F1+	\$53,086,849	0.3300%	\$175,187	US Bank	DAILY	0.07%	\$36,750	US BANK
SERIES 2009 - B	06/04/09	10/01/41	Oct 1	1st Bus. Day	\$75,000,000	\$52,500,000	B of A	04/01/11	05/16/22		Aa2/VMIG 1	A/A-1	A1/F1+	\$53,086,849	0.3000%	\$159,261	Goldman	DAILY	0.10%	\$52,500	US BANK

\$349,430,000 \$247,300,000 SUB-TOTAL VARIABLE RATE DEBT

\$174,944,153 0.3172% \$554,844 (Wt. Avg) 0.10% \$237,275 (Wt. Avg)

FIXED RATE ISSUES																				
2010 GO Build America Taxable Bonds	12/16/10	05/01/40	May (2025)	May/Nov	\$175,000,000	\$175,000,000	N/A	N/A	N/A	Aa1	AAA	NR	N/A	US BANK						
2016 COPS	09/01/16	03/01/46	Mar 1	Mar/Sept	\$116,745,000	\$113,325,000	N/A	N/A	N/A	NR	AAA	AAA	N/A	US BANK						
SERIES 2016	10/12/16	02/01/46	Feb (2022)	Feb/Aug	\$103,400,000	\$103,400,000	N/A	N/A	N/A	NR	AAA	AAA	N/A	BANK OF NY						

\$395,145,000 \$391,725,000 SUB-TOTAL FIXED RATE DEBT

\$744,575,000 \$639,025,000 TOTAL- FIXED & VARIABLE RATE DEBT

Remarke	ting Agents		GO VS COP's						
Goldman	127,000,000	51%	GO:	525,700,000	82%				
BAML	67,800,000	27%	COPS:	113,325,000	18%				
US Bank	52,500,000	21%	Total	639,025,000					
	247,300,000								

LOCI	Banks	Breakdown Betw	een Variable & Fixed R	ate Mode
		Daily Issues	129,800,000	20%
SUMITOMO	43,000,000	Weekly Issues	43,000,000	7%
BANK OF AMERICA	52,500,000	ITN Issues	74,500,000	12%
US BANK	77,300,000	Sub-Total	247,300,000	
	172,800,000			
		Fixed Rate Issues	\$391,725,000	61%
		Sub-Total - Fixed	391,725,000	
		TOTAL DEBT		
		FIXED & VAR.	639,025,000	100%

Exhibit "D"

SUMMARY OF DEBT RATES Sep-21

Rmkt Agent Mode Bond Issue Par Amount LOC Bank Reset	GOLDMAN DAILY 2009 - B 52,500,000 BOFA	GOLDMAN WEEKLY 2011 A-1 44,700,000 (SIFMA + 3) Wednesday	GOLDMAN WEEKLY 2011 A-2 29,800,000 (SIFMA + 3) Wednesday	MERRIL DAILY 1993 24,800,000 US BANK	L LYNCH WEEKLY 2008-A 43,000,000 Sumitomo Wednesday	US BANK DAILY 2009-A 52,500,000 US BANK
0/4/0004	0.040/	0.05%	0.05%	0.040/	0.00%	0.040/
9/1/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/2/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/3/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/4/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/5/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/6/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/7/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/8/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/9/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/10/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/11/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/12/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/13/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/14/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/15/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/16/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/17/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/18/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/19/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/20/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/21/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/22/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/23/2021	0.01%	0.05%	0.05%	0.01%	0.02%	0.01%
9/24/2021	0.01%	0.05%	0.05%	0.03%	0.02%	0.02%
9/25/2021	0.01%	0.05%	0.05%	0.03%	0.02%	0.02%
9/26/2021	0.01%	0.05%	0.05%	0.03%	0.02%	0.02%
9/27/2021	0.02%	0.05%	0.05%	0.03%	0.02%	0.02%
9/28/2021	0.02%	0.05%	0.05%	0.03%	0.02%	0.01%
9/29/2021	0.03%	0.05%	0.05%	0.03%	0.02%	0.04%
9/30/2021	0.05%	0.08%	0.08%	0.08%	0.05%	0.05%
Avg Interest Rates	0.01%	0.05%	0.05%	0.02%	0.02%	0.01%
Rmkt Fee	0.10%	0.13%	0.13%	0.10%	0.07%	0.07%
LOC Fee	0.30%			0.33%	0.32%	0.33%
All-In Rate	0.41%	0.18%	0.18%	0.45%	0.41%	0.41%
Par Amount	97	7,200,000	29,800,000	67,80	00,000	52,500,000

	Percent of	Par	Weighted All-In		Base Rate
Interest Rate Mode	Total Variable Rate Debt	Outstanding	Average Rate		Average
Daily	52.49%	129,800,000	0.42%		0.01%
Weekly	47.51%	117,500,000	0.26%		0.04%
	100.00%	\$ 247,300,000	0.34%		0.03%
Fixed					
COPS 2016	28.93%	113,325,000	2.90%		
BABS 2010	44.67%	175,000,000	4.44%	(1)	
SERIES 2016	26.40%	103,400,000	3.32%		
	100.00%	\$ 391.725.000	3.70%		

(1) Rate adjusted up from 4.35% as a result of sequestration reducing BAB's subsidy by 5.7%

October 14, 2021 Prepared by: A. Hall Submitted by: T. Mitcham Approved by: Paul A. Cook

FINANCE AND PERSONNEL COMMITTEE

PERFORMANCE RECOGNITION PROGRAM QUARTERLY UPDATE

SUMMARY:

IRWD's District's Performance Recognition Program recognizes employees who exhibit outstanding performance, which depicts initiative, creativity and/or enthusiasm above and beyond the performance requirements of their positions. Below is an update of activities within the program through the first quarter of Fiscal Year 2021-22.

BACKGROUND:

During the first quarter of the FY 2021-22, there were 14 Performance Recognition Award nominations totaling \$1,182.00 and involving 36 IRWD employees. As described in Exhibit "A", the awards include employees from the Technical Services, Water Resources and Policy, Operations, Water Quality and Regulatory Compliance, Finance and Administration Departments.

As of September 30, 2021, the fiscal year overall Performance Recognition Awards totaled \$1,182.

FISCAL IMPACTS:

The District's annual budget for FY 2021-22 is \$170,000 for the Performance Recognition Program, of which \$1,182 was distributed for performance recognition.

RECOMMENDATION:

Receive and file.

LISTS OF EXHIBITS:

Exhibit "A" – Quarterly Update for First Quarter of FY 2021-22

EXHIBIT A

		-	PERFORMANCE RECOGNITION PROGRAM				
200 P							
			QUARTERLY UPDATE Fiscal Year 2021-2022	-			
	1		Q1 July-September 2021				
QTR.	DATE	EMPLOYEE	PERFORMANCE RECOGNIZED	AWARD	GROSS AMOUNT	NET AMOUN	
t Qtr.	7/1/2021	Erik Segura	Recognized for his efforts taking a proactive lead on the quality control process for the Meter to Parcel project. Erik	3 Tickets	\$27.00	\$27.00	
-	_		worked on new assignments, taking personal ownership, while producing high quality work.			1	
-	н	Vu Chu	Recognized for his successful improvement of the quality control process for Water Efficiency. He was able to	3 Gift Cards	\$30.00	\$30.00	
			reach customers who were previously not available during the initial data gathering that was vital to the project, a result of which caused a challenge to the workflow.				
	7/2/2021	Jacob Carlos	Recognized for his efforts in taking on additional responsibilities due to departmental shift changes on the team.	3 Gift Cards	\$30_00	\$30.00	
	7/5/2021	Jennifer Davis	Recognized for her efforts assisting an employee with a board write-up change that needed fixing before publishing.	3 Gift Cards	\$30.00	\$30.00	
			Jennifer took it upon herself to locate someone in the office who could assis with the issue. Her sense of urgency on				
	-		matter was highly appreciated.	-			
	7/6/2021	Linda Orozco	Recognized for her efforts in assisting with a new regulatory regulation during the absence of the Sr. Scientist, who	3 Gift Cards	\$30.00	\$30.00	
			was on vacation. Linda took action and prepared the documentation for the laboratory staff, prepared the report and	1			
_			presented to the Regulatory Sr.Staff. Ultimately, the report became a training aid for the Water Operations staff.				
	7/7/2021	Michelle Breiter	Recognized for her efforts on two special projects outside the scope of her work. She took personal ownership for the	3 Gift Cards	\$30.00	\$30.00	
			SWPP contract for three facilities: Baker, LAWRP and Michelson. Michelle managed the contractor's budget, while		P		
-			responding to deliverables to ensure the project was on track. She learned, IRWD had two Septic Tanks via an inquiry from Engineering. Michelle developed a new regulatory program, for IRWD, the Engineering and Maintenance				
-			departments on the regulatory requirements of owning such facilities. Her efforts were very timely as Engineering				
			had an active project underway.				
		Alex Munoz	Recognized for his outstanding customer service in assisting the Regulatory staff as they transitioned back to the	3 Gift Cards	\$30.00	\$30.00	
			office. Alex was proactive in ensuring that all the laptops were setup with the latest software and followed-up with the				
	-		team to make sure he was meeting their needs. His can-do attitude has been very much appreciated.			-	
-	7/19/2021	Robert Denhaan	Recognized for their efforts assisting with the Public Affairs storage items move from the Ops warehouse to Sand	3 Gift Cards	\$30.00	\$30.00	
		Deniene Rivenburg	Canyon.		\$30.00	\$30.00	
		Julie Bendzik-Sin			\$30.00	\$30.00	
-		Connie Ho Jay Eggers			\$30.00	\$30.00	
	0	Steve Tolerico			\$30.00 \$30.00	\$30.00 \$30.00	
	7/27/2021	Alugas Alfons			020.00	\$20.00	
-	7/27/2021	Alvaro Alfaro	Recognized for his efforts addressing a safety issue at the Michelson Plant groundwater discharge point to the San Joaquin Marsh. The Marsh was not safely accessible for regulatory sampling due to flooding around the discharge	3 Gift Cards	\$30.00	\$30.00	
	-		point, and the sample tap was in disrepair. Al, immediately had the landscapers to clear the over-growth of brush			-	
-			resolving the flooding. He immediately completed workorders for a new sample line and tap. His quick actions taking			-	
			ensured no delays for the staff collecting their weekly samples.			0.1	
-	-						

EXHIBIT A

			PERFORMANCE RECOGNITION PROGRAM			
			QUARTERLY UPDATE	1		1
			Fiscal Year 2021-2022			
			Q1 July-September 2021		1.11.11.11.11	1
QTR.	DATE	EMPLOYEE	PERFORMANCE RECOGNIZED	AWARD	GROSS AMOUNT	NET AMOUNT
1st Qtr.	7/27/2021	Jacob Kanady	Jacob was conducting the Physical Condition Inspection of the Water Quality Laboratory, and identified a potential	3 Gift Cards	\$30.00	\$30.00
	4		safety issue. The older fume hoods inside the laboratory were not equipped with GFCI outlets, despite having water	· · · · · · · · · · · · · · · · · · ·		(
			sources within 12 inches. He contacted the Electrical team to assess if each circuit was on a breaker, but if not,	1.		05
			determine what should be done to remediate any potential risk(s) in the future.	_		1
	0/10/0001	I D				
	8/12/2021	Jesse Perez	Recognized for their support of the MWRP Tertiary Filter Improvement Design Project. The team assisted with site	3 Gift Cards	\$30.00	\$30.00
		Pio Reynoso	walks, escorting the design consultant for hours at a time, answering questions, and initiating backwashes at the filters.		\$30.00	\$30.00
		Michael Fites	During the inspections, all seven filters had to be backwashed to lower the water levels in each of the filters for		\$30.00	\$30.00
-		Alex Coria	surveying measurements. This included LOTO for the Backwash Supply Tank and the West Spent Backwash Tank.	н	\$30.00	\$30.00
-		Gaspar Garza	The Operations staff was on site at 6:00 a.m. to start draining the Backwash Tank inorder for the Engineering		\$30.00	\$30.00
		Wayne Sidlin	Consultant to enter the tank to complete the first and second phases of the tank inspections.		\$30.00	\$30.00
	8/16/2021	Husai Magana	Recognized by an IRWD customer whose home was experiencing low water pressure. During his interaction with the	2 Gift Cards	\$20.00	\$20.00
	0/10/2021	Trubul Midganu	customer, Husai was courteous, professional explained his process on what he was doing, and provided great service.	2 Uni Calus	\$20.00	\$20.00
	1		bestonioi, musit was conrectus, professional explained ins process on what he was doing, and provided great service.	-		
	8/18/2021	Andrew Willis	Recognized for their efforts during the installation of new baffle walls in the Clarifiers at the Baker WTP. This project	2 Gift Cards	\$20.00	\$20.00
	n.	Mark Nelson	required two full weeks to complete, a requisite of which was flexibility and teamwork from each involved employee.	"	\$20.00	\$20.00
		Michael Drew			\$20.00	\$20.00
(ų -	Anthony Brunning			\$20.00	\$20.00
		Miguel Cadena			\$20.00	\$20.00
		Jason Monday		1.00	\$20.00	\$20.00
_	н	Harry Yanes			\$20.00	\$20.00
	9/7/2021	Oliver Mendoza	Recognized for their collective efforts in automating and centralizing the Treasury department's electronic	3 Gift Cards	\$30.00	\$30.00
		Denise To-Nguyen	correspondence to the bank, that currently costs \$2.34 per email. This will eliminate redundancies, resulting in a cost		\$30.00	\$30.00
		Cheryl Carter	savings to the District of approximately \$2,500 per year. The team took ownership and accountability of the project,	3 Gift Cards	\$15.00	\$15.00
	"	May Geng	which demonstrated IRWD's value of Teamwork and Collaboration.		\$15.00	\$15.00
		Michael Arana	Recognized for his teamwork and collaborative efforts in assiting with an employee's missed deferred compensation	5 Gift Cards	\$25.00	\$25.00
			catch-up election contribution.			
-	9/14/2021	Debra Pardee	Recognized for her efforts to simplifying the F&P Quarterly Operations Highlights write-up. The new write-up has	Payroll Check	\$250.00	\$243.37
S			significantly simplified the report, providing clear and succinct explanations, making it much easier to understand.	Taylon Check	2230.00	Ψ4τ <i>3</i> τ <i>3</i> 1
	9/20/2021	Alex Munoz	Pagagnized for his outstanding Customer Carries assisting the Materials and the recommission of the time of the	2 Cit Cogi-	\$20.00	\$20.00
	7/20/2021		Recognized for his outstanding Customer Service assisting the Meter shop with programming and calibrating software requirements. Alex went above-and-beyond and ensuring that the software configuration was setup properly.	3 Gift Cards	\$30.00	\$30.00
	14 Awards	36 Recipients	First Quarter Total Awards	-	\$1,182.00	\$1,175.37
			FISCAL YEAR TO DATE TOTAL		\$1,182,00	\$1,175.37

October 14, 2021 Prepared by: J. Davis Submitted by: R. Jacobson / C. Clary Approved by: Paul A. Cook

FINANCE AND PERSONNEL COMMITTEE

LETTER OF CREDIT EXTENSIONS FOR THE SERIES 1993 AND 2009A BONDS

SUMMARY:

IRWD currently has \$24.8 million of Consolidated Series 1993 Bonds and \$52.5 million of Consolidated Series 2009A Bonds supported by U.S. Bank N.A. letters of credit (LOCs) scheduled to expire on December 15, 2021. U.S. Bank provided a proposal to extend both LOCs for a 1.5-year or 3.5-year term. Based on the proposal received and feedback from the District's municipal advisor, Public Financial Management (PFM), staff recommends the Board authorize staff to extend the U.S. Bank LOCs for 3.5 years at a rate of 0.30% per year.

BACKGROUND:

IRWD currently has a total of \$77.3 million (\$24.8 million of 1993 Bonds and \$52.5 million of 2009A Bonds) supported by U.S. Bank LOCs, scheduled to expire on December 15, 2021. Current pricing for the LOCs is 0.33% per year. U.S. Bank provided a proposal to extend the LOCs for a 1.5-year or 3.5-year term at an annual rate of 0.25% and 0.30%, respectively.

Staff reviewed current LOC market rates with PFM to ensure the fee proposal was competitive with current LOC pricing from other banks of similar credit quality. Staff recommends the Board authorize the extension of the LOCs for a 3.5-year term at an annual cost of 0.30%, a 0.03% reduction from the current LOC fees. The Letter of Credit Pricing is provided as Exhibit "A".

FISCAL IMPACTS:

Extending the U.S. Bank Letters of Credit for the 1993 Bonds and 2009A Bonds for a 3.5-year term at 0.30% will result in an estimated total cost of \$741,462. The LOC fee reduction from 0.33% to 0.30% provides a savings of approximately \$115,600. Expenses related to the extension for legal services and other miscellaneous costs are estimated at \$19,000.

RECOMMENDATION:

That the Board authorize staff to extend the U.S. Bank Letters of Credit for IRWD's 1993 Bonds and the 2009A Bonds to May 2025 at an annual cost of 0.30%.

LIST OF EXHIBITS:

Exhibit "A" – Letter of Credit Pricing

EXHIBIT "A"

IRIVNE RANCH WATER DISTRICT US BANK LETTER OF CREDIT PRICING September 2, 2021

		Series 1	993 Bonds	;			
			<u>C</u>				
Fiscal Year	Prinicpal	Stated ⁽¹⁾	LC Fee	Annual Cost	LC Fee	Annual Cost	Savings
FY 21-22 ⁽²⁾	24,800,000	25,134,290	0.330%	82,943	0.30%	37,701	45,242
FY 22-23	23,000,000	23,310,027	0.330%	76,923	0.30%	69,930	6,993
FY 23-24	21,000,000	21,283,068	0.330%	70,234	0.30%	63,849	6,385
FY 24-25	19,100,000	19,357,458	0.330%	63,880	0.30%	58,072	5,807
Total				293,980		229,553	64.427

(1) Stated amount represents the average par amount of bonds outstanding for the 1993 Bonds, plus 41 days of interest at the maximum rate of 12%

(2) Represents a 6-month period

	Series 2009A Bonds										
			<u>Cur</u>	<u>rent</u>	Propse	ed					
Fiscal Year	Prinicpal	Stated ⁽¹⁾	LC Fee	Cost	LC Fee	Cost	Savings				
FY 21-22 ⁽²⁾	52,500,000	53,086,849	0.330%	87,593	0.30%	79,630	7,963				
FY 22-23	50,000,000	50,558,904	0.330%	166,844	0.30%	151,677	15,168				
FY 23-24	47,500,000	48,030,959	0.330%	158,502	0.30%	144,093	14,409				
FY 24-25	45,000,000	45,503,014	0.330%	150,160	0.30%	136,509	13,651				
Total				563,100		511,909	51,191				

(1) Stated amount represents the average par amount of bonds outstanding for the 2009A Bonds, plus 34 days of interest at the maximum rate of 12%

(2) Represents a 6-month period

Estimated Expenses: 19,000